



**FIRST NATIONS
MAJOR PROJECTS
COALITION**

Members of FNMPC

BRITISH COLUMBIA

- » AIN Enterprises LP
- » Anapayaw (Kispiox) Band
- » Babine Watershed (Gitksan Nation)
- » Binche Keyoh Development Corporation
- » Burns Lake Indian Band
- » Chee Xial Taaiouso (*Hereditary Chief Roy Jones Jr.*)
- » Cheslatta Carrier Nation
- » Cook's Ferry Indian Band
- » Fort Nelson First Nation
- » Gitanyow
- » Gitga'at Development Corporation
- » Gitsegukla First Nation
- » Gitwangak (aka Kitwanga)
- » Gitxaala
- » Gitksan Govt Commission
- » Gitksan Lasyip (Kispiox Watershed)
- » High Bar First Nation
- » Homalco Business Group
- » House of Delgamuukw
- » House of Gitsoon
- » Kaska Dene Council
- » Kitselas First Nation
- » Kitsumkalum First Nation
- » Kitwanga Band Council
- » Kwadacha
- » k'ik'w'axm First Nation
- » Lake Babine Nation
- » Lax Kw'alaams First Nation
- » Lheidli T'enneh First Nation
- » Lhrako Dene
- » Lil'wat Nation
- » Lower Nicola Indian Band
- » Malahat First Nation
- » Lytton First Nations Economic Development Corp.
- » Mid Skeena Watershed (Gitksan Nation)
- » Nadleeh Whut'en
- » Nak'azdli Whut'en
- » Nazko First Nation
- » Nee Tahi Buhn
- » Neskonlith Indian Band
- » Nooaitch Indian Band
- » Nuxalk Nation
- » Okanagan Indian Band
- » Pacheedaht First Nation
- » Prophet River First Nation
- » Sait'uz First Nation
- » Sauteau First Nation
- » Shackan Indian Band
- » Simpcw First Nation
- » Skin T'ye
- » Songhees Dev Corp
- » St'a'cme government services
- » Stellat'en First Nation
- » Suskwa (*3 Chiefs*)
- » Sustut Watershed (Gitksan Nation)
- » Takla Lake First Nation
- » Tlicho Enterprises
- » Tl'cm'up's First Nation
- » Tla'amin First Nation
- » T'sidedel'el First Nation
- » Upper Nass Watershed (Gitksan Nation)
- » Upper Skeena Watershed (Gitksan Nation)
- » Wet'suwet'en Matrilineal Coalition (*5 Chiefs*)
- » Wei Wai Kum First Nation
- » Wet'suwet'en First Nation
- » Williams Lake First Nation
- » Wl'p Hajimsw
- » Wl'p's Milimlak
- » Wl'p's Tsab'ux (Gitksan Nation)
- » Wl'p's Xas'ip First Nation
- » Xat'sill Development Corporation
- » Yekoche First Nation

YUKON

- » Carcross/Tagish Group of Companies
- » Carmacks Development Corporation
- » Da Daghay Development Corporation
- » Kluane Dana Shaw LP
- » Nacho Nyak Dun Development Corporation
- » Shea Shaw Corporation

ALBERTA

- » Chipewyan Prairie First Nation
- » Cold Lake First Nation
- » Fort MacKay First Nation
- » Heart Lake First Nation
- » KTC Investment Corporation
- » Papaschase First Nation
- » Samson Cree Nation

SASKATCHEWAN

- » Big Island Lake Cree Nation
- » Cowesses Ventures Ltd.
- » Des Nethle Development Corporation
- » English River First Nation
- » Kitski Management Corporation
- » Moosomin First Nation
- » Muskowekwan First Nation
- » Peter Ballantyne Group of Companies
- » Thunder Developments LP
- » Thunderchild First Nation

MANITOBA

- » Bantibonbee First Nation
- » Fox Lake Cree Nation
- » Manitoba USKE
- » Marcel Colomb First Nation
- » Norway House Cree Nation
- » Pimaymootang First Nation

ONTARIO

- » Annjivnaang First Nations- Atikameksheng Anishnawbek
- » Algonquins of Pikwakanganang First Nation
- » Anishnigoo Zaag'igan Anishnawbek
- » Bingwi Neyaashi Anishnawbek
- » Chippewas of the Thames First Nation
- » Curve Lake First Nation
- » Hiawatha First Nation- Lac des Mille Lacs First Nation
- » Lac Seul First Nation
- » Matawa First Nation Management
- » Minodahmun Development LP
- » Minogi Corporation
- » Munsee Delaware First Nation
- » Red Rock Indian Band
- » Rocky Bay First Nation
- » Sagamok Anishnawbek
- » Serpent River First Nation Limited Partnership
- » Taykwa Tagamou First Nation
- » Wabigoon Lake Ojibway Nation
- » Wahnapitae First Nation
- » Whitefish River First Nation

QUEBEC

- » Innu Takuikaan Uashat Mak Mani-Utenam (ITUM)
- » Nation Wendake
- » M'gma'we' Mawiyomi Business Corporation
- » W'banaki Nation

NORTHWEST TERRITORIES

- » Acho Dene Koe First Nation
- » Aklavik Indian Band
- » Behchok' Community Government
- » Behdzi Abda First Nation Band Council
- » Deh Gáh Go't'ie First Nation
- » Dèl'ne Go'ine Government
- » Denendeh Development Corporation
- » Deninu K'ue First Nation
- » De'ron Cho Management LP
- » Gameti Community Government
- » Gwich'ya Gwich'in Council
- » Inuvik Native Band
- » Ka'a'gee Tu First Nation
- » K'asho Go'ine Community Council
- » Kát'odeeche First Nation
- » Laid'lu K'ue First Nation
- » Lutsel'e Dene Band
- » Nah'za Dehé Dene Band
- » Nogha Enterprises Ltd.
- » Pehtzeh Ki First Nation
- » Salt River First Nation #195
- » Sambaa K'e First Nation
- » Smith's Landing First Nation #196
- » Teet'it' Gwich'in Band Council
- » T'he'q Investment Corporation & Group of Companies
- » T'he's'eh'ed'eh' First Nation
- » Tulita Band Council
- » Wekwe'ti Community Government
- » West Point First Nation
- » Whati Community Government
- » Yellowknives Dene First Nation (Dettah)
- » Yellowknives Dene First Nation (Ndilo)

NOVA SCOTIA

- » Bayside Corporate
- » Glooscap Ventures
- » Millbrook First Nation
- » Paqtneq First Nation

PRINCE EDWARD ISLAND

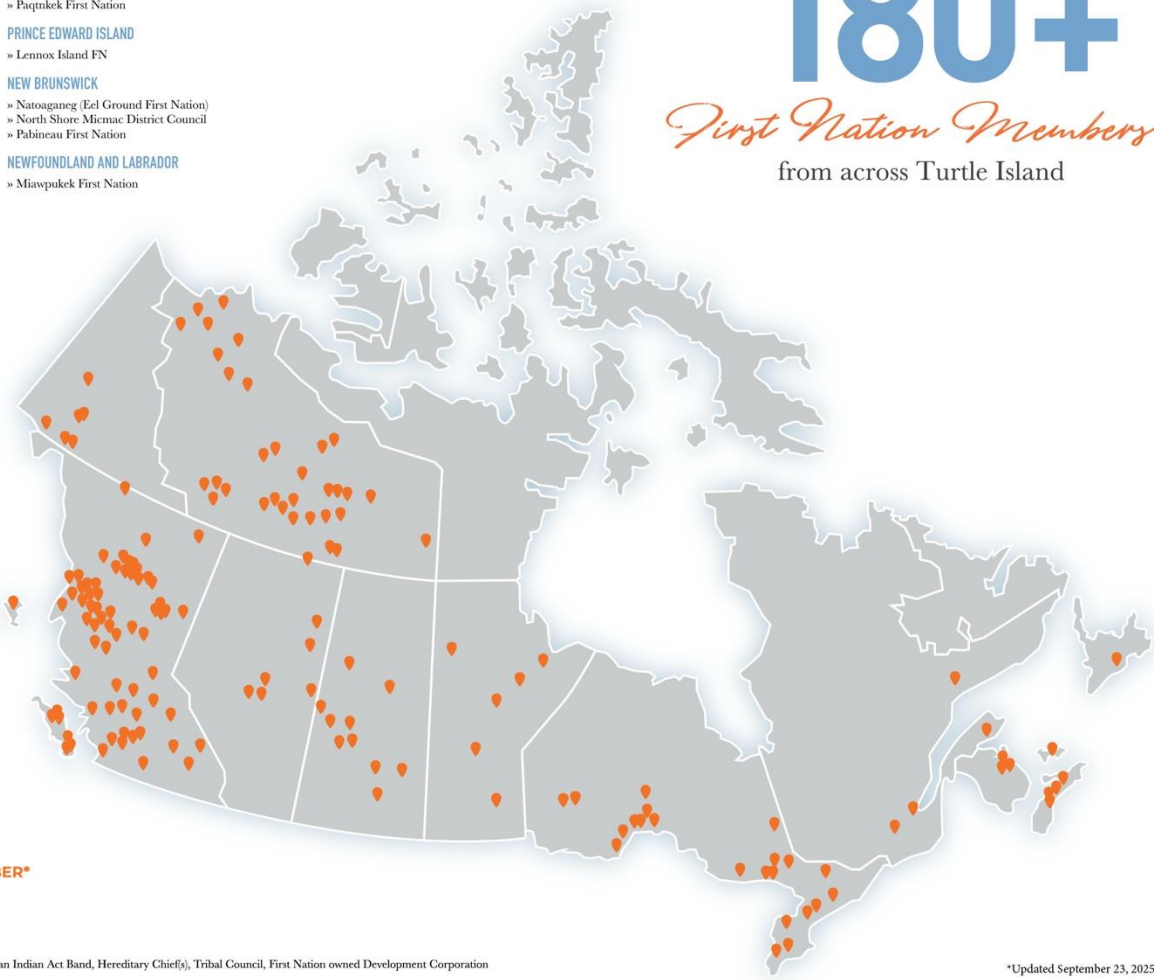
- » Lennox Island FN

NEW BRUNSWICK

- » Natoaganeg (Eel Ground First Nation)
- » North Shore Micmac District Council
- » Pabineau First Nation

NEWFOUNDLAND AND LABRADOR

- » Miawpukek First Nation



180+

First Nation Members
from across Turtle Island

» FNMPC MEMBER*

*Marker denotes: an Indian Act Band, Hereditary Chief(s), Tribal Council, First Nation owned Development Corporation

*Updated September 23, 2025

FNMPC OPERATING PRINCIPLES



→ MEMBER DRIVEN

The FNMPC values our members' decision-making authority on all matters.



→ NEUTRALITY

The FNMPC values providing independent, neutral, non-political, trusted, and fact-based information to our members.



→ UNBIASED

The FNMPC values being project and industry agnostic. FNMPC will not advocate for or against a particular industry or project.



→ NON-PROFITING

The FNMPC will not take a financial interest in the outcome of projects for which it becomes involved in at the request of its members.



→ NON-POLITICAL

The FNMPC does not take political positions, nor does it get involved in issues concerning Treaty rights, territorial boundaries, or issues of rights and title generally.



→ MAXIMIZING VALUE

The FNMPC supports our members by providing innovative approaches to overcome historical barriers that have precluded Indigenous people from our mainstream participation and influence in the economy.



→ COLLABORATION

The FNMPC believes that we are stronger together and benefit by increasing our leverage when we all come together towards a common objective.



FIRST NATIONS
MAJOR PROJECTS
COALITION

What We Do and Don't Do

WHAT WE DO

What was once a concept shared by a few First Nations leaders, has now grown into a strong coalition of First Nations across Canada.

At FNMPC, we are working towards the enhancement of the economic well-being of our members while knowing a strong economy relies upon a healthy environment, supported by vibrant cultures, languages, and expressions of traditional laws.

Strengthening the business and overall technical capacity of our members is one of our focal areas. This includes delivering programs designed to inform on a variety of business and environmental considerations. We also provide commercial negotiation support, on an as requested basis, to our membership.

We deliver on our mandate through three main business lines:



ECONOMIC PARTICIPATION



ENVIRONMENTAL STEWARDSHIP



POLICY AND THOUGHT LEADERSHIP



ECONOMIC PARTICIPATION

Our Project Development Team plays a critical role in helping FNMPC members pursue meaningful ownership and participation in major projects. Through financial advice, strategic guidance, and technical coordination, the team provides hands-on support that strengthens community capacity, facilitates informed decision-making, and ensures members are positioned as long-term partners in Canada's infrastructure and clean energy sectors.

We assist member First Nations to analyse a set of considerations with major projects over CAD\$100 million in capital cost which may be proposed or occurring in the First Nation's territory. These services are delivered to members in an unbiased manner. We operate on a project-agnostic basis, we do not take a financial interest in any project where services are being used.



ENVIRONMENTAL STEWARDSHIP

With any major project, a key indicator of success is self-determination through First Nations-designed and led standards and processes. Our Environmental Services Team supports FNMPC's members to work towards First Nation-led and consent-based decision-making, cultural continuity, and long-term stewardship. We develop and share resources that provide First Nations with a set of tools to ensure cultural impacts and cumulative environmental impacts are assessed, mitigated, and where possible, avoided—in accordance with the Nation's laws, methodologies and protocols.



POLICY AND THOUGHT LEADERSHIP

A core goal of FNMPC is to ensure that a transfer of knowledge occurs in the provision of services to its members, boosting internal capacity to consider the next opportunity. Our Policy and Thought Leadership Team responds to the interests and needs of our members by focusing on member-aligned research, opportunities for knowledge exchange, and strategic recommendations.

What We Do and Don't Do

What We Do

- ✓ Corporate structures
- ✓ Bringing government, proponents, and our members to a common table
- ✓ Negotiation support
- ✓ Financing strategies & risk evaluation
- ✓ Environmental capacity
- ✓ EA & IA capacity and technical support
- ✓ Capacity building workshops
- ✓ Proponent capacity funding agreement review
- ✓ Provide external legal & commercial support as available and required

What We Do and Don't Do

What We Don't Do

- x Political matters
- x First Nation internal governance
- x Projects below \$100 million
- x Projects that are not commercially viable (no revenue stream attached)
- x Housing, community services, etc.
- x Respond to requests from project proponents for help – requests must be First Nations driven
- x Make decisions on behalf of our members
- x Take a financial interest in a project or charge for our services

Project Development

Advancing major projects is the core of FNMPC's service delivery.

Our work to advance major projects now extends beyond traditional resource sectors. Increasingly, we support members in commercial real estate, urban economic development, wind and hydro energy, and land-related processes such as Additions to Reserve. These expanded services reflect a strategic response to the evolving needs and opportunities identified by our members.

By supporting First Nations' equity participation in regulated infrastructure projects and leading Indigenous-led environmental reviews, the Project Development Team is actively influencing how major projects are structured and governed. Our involvement ensures that Indigenous rights, economic interests, and community priorities are embedded in the policy and implementation frameworks that shape Canada's energy and infrastructure landscape.



LARGE SCALE LINEAR ASSETS

We continue to support a consortium of First Nations as they advance equity participation in a large scale linear asset conveying critical energy sources to global markets. Our Project Development Team has also been instrumental in coordinating the financing strategy on behalf of the Nations and is providing guidance as project governance activities are increasing in frequency.



RATE REGULATED TRANSMISSION LINES

We are actively supporting separate groups as they advance equity ownership in rate-regulated, critical electricity transmission infrastructure. By providing advisory services related to equity structuring, economic opportunity, and a grassroots-developed Indigenous-led environmental review process, we are supporting the First Nations to play a leading role in the clean energy future.



HYDROPOWER

A major hydropower project is advancing in partnership with a Limited Partnership of several First Nations, supported by FNMPC. Our team is coordinating the work and providing ongoing support that includes strategic discussions with the project proponent and securing funding.



WIND ENERGY

Several wind projects advancing towards construction with First Nations partnership received our support through commercial and environmental advisory services. Our team has been engaged in the early stages of structuring the project to maximize community ownership and secure long-term benefits while positioning the First Nations as owners in major clean energy initiatives.



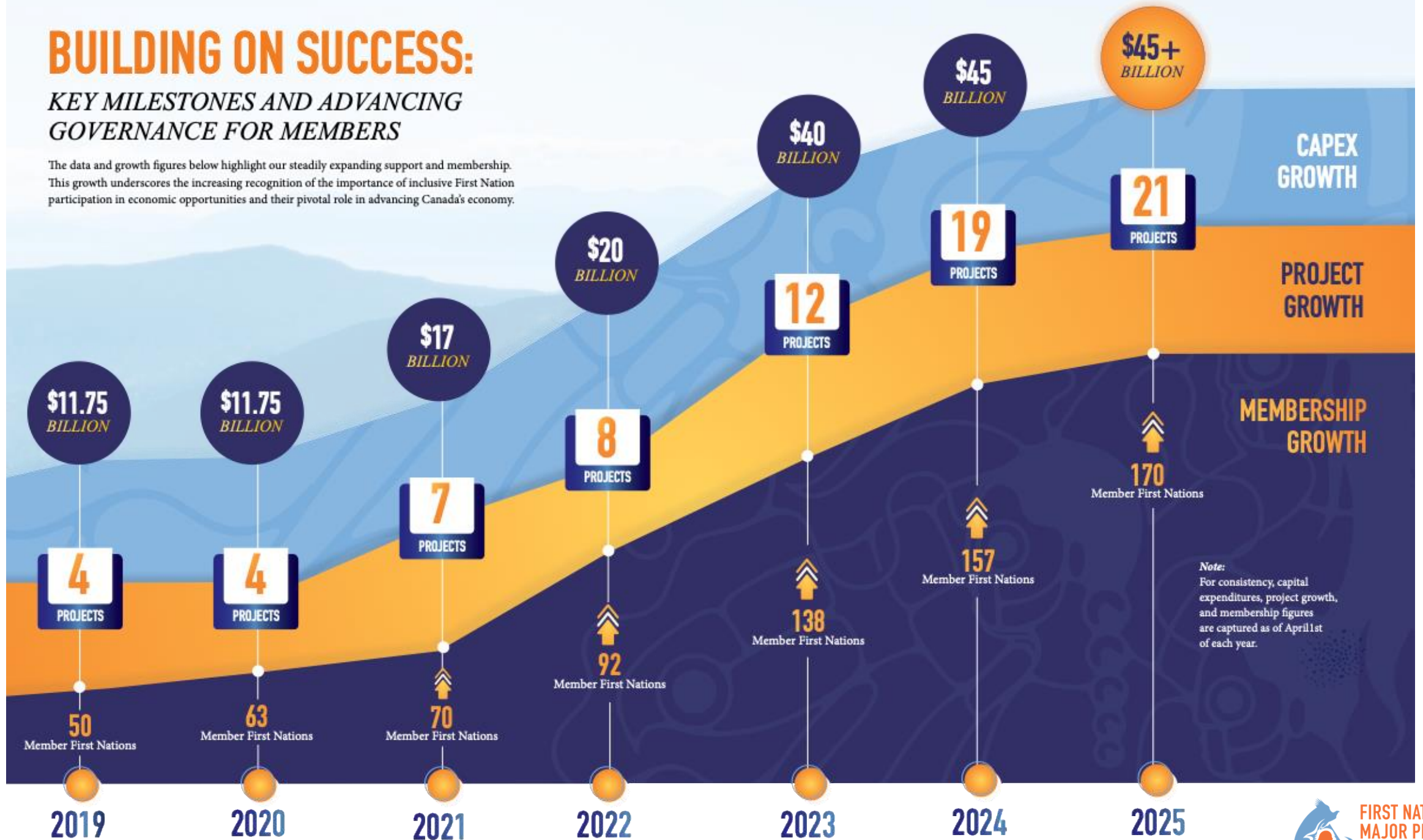
REAL ESTATE ACQUISITION

We have received a request to aid in acquiring a major commercial real estate opportunity. Our support includes helping to prepare the necessary negotiation protocols, support in structuring a consortium of First Nations and, potentially, facilitating the Additions to Reserve (ATR) process. This work reflects our expanding service offerings beyond resource projects into urban economic development.

BUILDING ON SUCCESS:

KEY MILESTONES AND ADVANCING GOVERNANCE FOR MEMBERS

The data and growth figures below highlight our steadily expanding support and membership. This growth underscores the increasing recognition of the importance of inclusive First Nation participation in economic opportunities and their pivotal role in advancing Canada's economy.



Note:
For consistency, capital expenditures, project growth, and membership figures are captured as of April 1st of each year.

MEMBER PROJECT SUPPORT REQUESTS

FNMPC is currently providing support for 21 major projects, each with a First Nations equity investment component and a portfolio exceeding a combined total capital cost of over \$45 billion.

BREAKDOWN OF PROJECTS BY CATEGORY

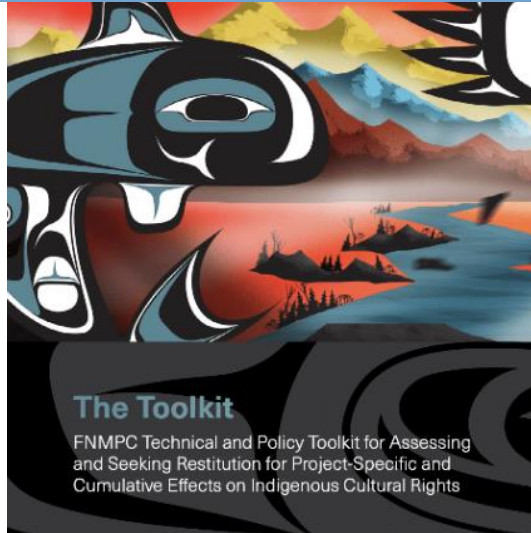
4 – Electrification	1 – Commercial Acquisition
11 – Energy	3 – Critical Minerals
1 – Hydrogen	1 – Real Estate Development

PROJECT NAME	LOCATION	PROJECT TYPE
Confidential Linear Asset Acquisition	YT	Commercial Acquisition
Confidential Solar Energy Generation	BC	Energy
Confidential Transmission and Generation	YT	Electrification
Critical Mineral Project (Lithium)	ONT	Critical Minerals/Mining
Transmission Line Project	BC	Electrification
Critical Minerals Opportunity (Copper- Gold)	BC	Critical Minerals/Mining
Confidential Wind Electricity Generation Project	BC	Energy
Indigenous Economic Option on CCUS Project	AB	Energy
Confidential Critical Minerals Opportunity (Copper)	BC	Critical Minerals/Mining
Confidential Linear Asset Acquisition	BC	Energy
Confidential Commercial Real Estate Acquisition	ONT	Real Estate Development
Tla'amin Tisk'wat Opportunity	BC	Energy
North Coast Transmission Project	BC	Electrification
Hydrogen Development Project	NL	Hydrogen
LNG Newfoundland and Labrador	NL	Energy
Tu-deh-kah Geothermal	BC	Energy
Hydro One Transmission Line Equity Option and Build out (50%)	ONT	Electrification
Netoo Hydropower Project	BC	Energy
Talston Hydropower Expansion Project	NWT	Energy
Confidential Wind Electricity Generation Project	NS	Energy
Coastal Gaslink Equity Option (10%)	BC	Energy

Supporting Our Members



Influencing Public Policy



Indigenous Co-Administration Agreements

Discussion Paper



National Indigenous Electrification Strategy

Strategy to Accelerate Indigenous Ownership of Net Zero Infrastructure in Canada



CONFERENCE PRIMER

OUR COLLECTIVE ADVANTAGE: Indigenous Consent
 The 7th Annual FNMPCC Conference

PREPARED BY:
 Mark Podlasly

April 22-23, 2024
 Sheraton Centre Hotel Toronto
fnmpc.ca/conference

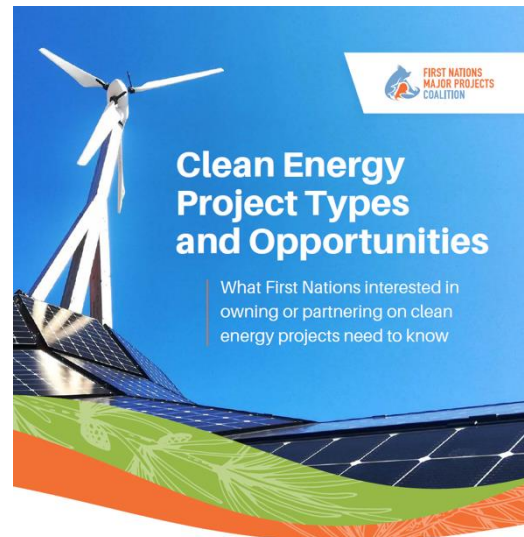
Maximizing Indigenous Leadership in Impact Assessment ICSP Annual Conference

Post Conference Report

Submitted: July 2023

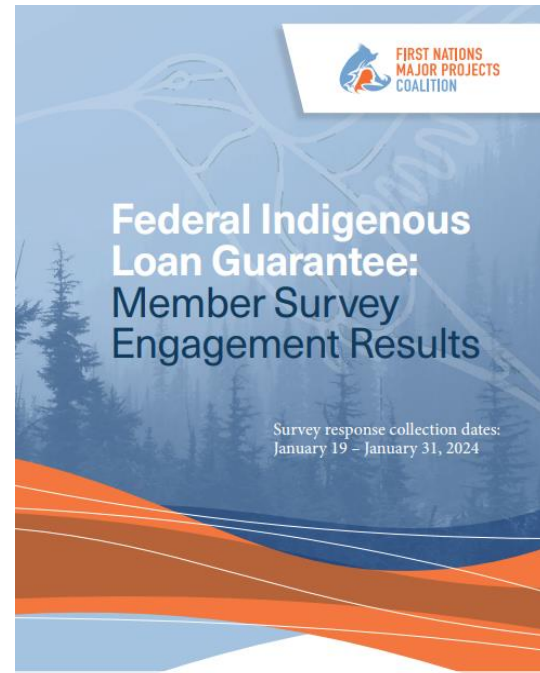
Prepared by: Angel Ransom

First Nations Major Projects Coalition



FNMPC thanks the British Columbia Clean Energy and Major Projects Office (CEMPO) for funding the preparation of this report.

Prepared by:
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 Angel Ransom (Nakazdi Whurten), Senior VP Environmental Services, FNMPC
 Thank you for expert review by:
 Dan Woymlowicz - Polaris Strategy + Insight



ILGP Advocacy and Access

FNMPC has been the leading advocate for improving First Nations' access to capital, ensuring Indigenous communities can take meaningful ownership in major projects.

Through ongoing engagement with federal and provincial governments, FNMPC has successfully influenced the development of the Indigenous Loan Guarantee Program to be sector-agnostic (to a degree), allowing Indigenous groups to pursue equity investments across various industries based on economic merit.

"By committing this backstop of financial support to Indigenous equity participation, the Government of Canada is taking a significant step towards meaningfully advancing economic reconciliation in this country."

- Chief Sharleen Gale (Fort Nelson First Nation)
Chair, First Nations Major Projects Coalition



Environmental Services

We create tools for First Nations by First Nations to solve experienced problems that groups are facing when up against major projects.

The Coalition is a resource that can assist First Nations with this work of being able to uphold their stewardship responsibilities while considering the economic benefits of major projects in their territories. Through our resource development, we strive to ensure that an Indigenous worldview is at the center of environmental assessments and consent-based decision-making.



Impact Assessment

In response to the request by the Impact Assessment Agency of Canada for feedback on Discussion Papers, we provided a total of 26 recommendations that would enhance Government of Canada's approach to working with First Nations on Impact Assessments. Our recommendations included:

- Ensuring co-administration agreements will not infringe upon inherent First Nations rights.
- Ensuring access to supports for addressing capacity gaps; and
- Flexibility to accommodate a range of options tailored to the needs of individual First Nations.

FNMPC 2024 Conference
Environmental Indigenous Consent

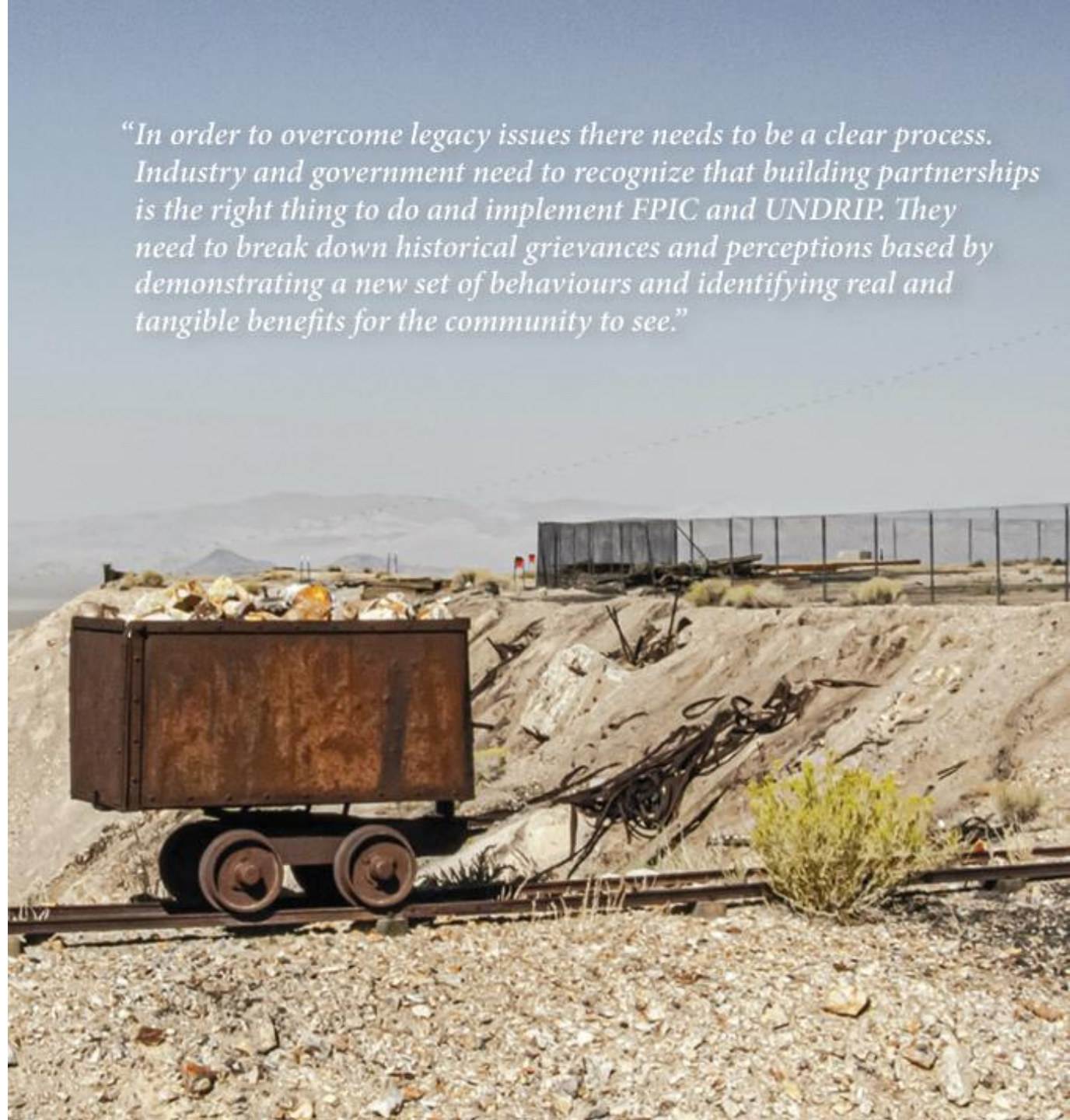


Critical Minerals Roundtable

FNMPC hosted two Critical Mineral Roundtables in Vancouver and Toronto in 2022 and 2023.

The roundtables focused on how First Nations partnerships and values are essential for Canada's critical battery supply and net zero transition. The discussions emphasized that projects prioritizing Indigenous values are more likely to gain approval and attract investment.

“In order to overcome legacy issues there needs to be a clear process. Industry and government need to recognize that building partnerships is the right thing to do and implement FPIC and UNDRIP. They need to break down historical grievances and perceptions based by demonstrating a new set of behaviours and identifying real and tangible benefits for the community to see.”



Roundtable Key Findings

Canada's strategic advantage in critical mineral supply is tied to Indigenous inclusion and sustainable development.

The roundtables highlighted the importance of UNDRIP and FPIC in critical mineral projects, as well as the need for clear implementation across provinces and territories. To meet both First Nations' and Canada's goals, projects must focus on de-risking, capacity building, and ensuring equitable participation.

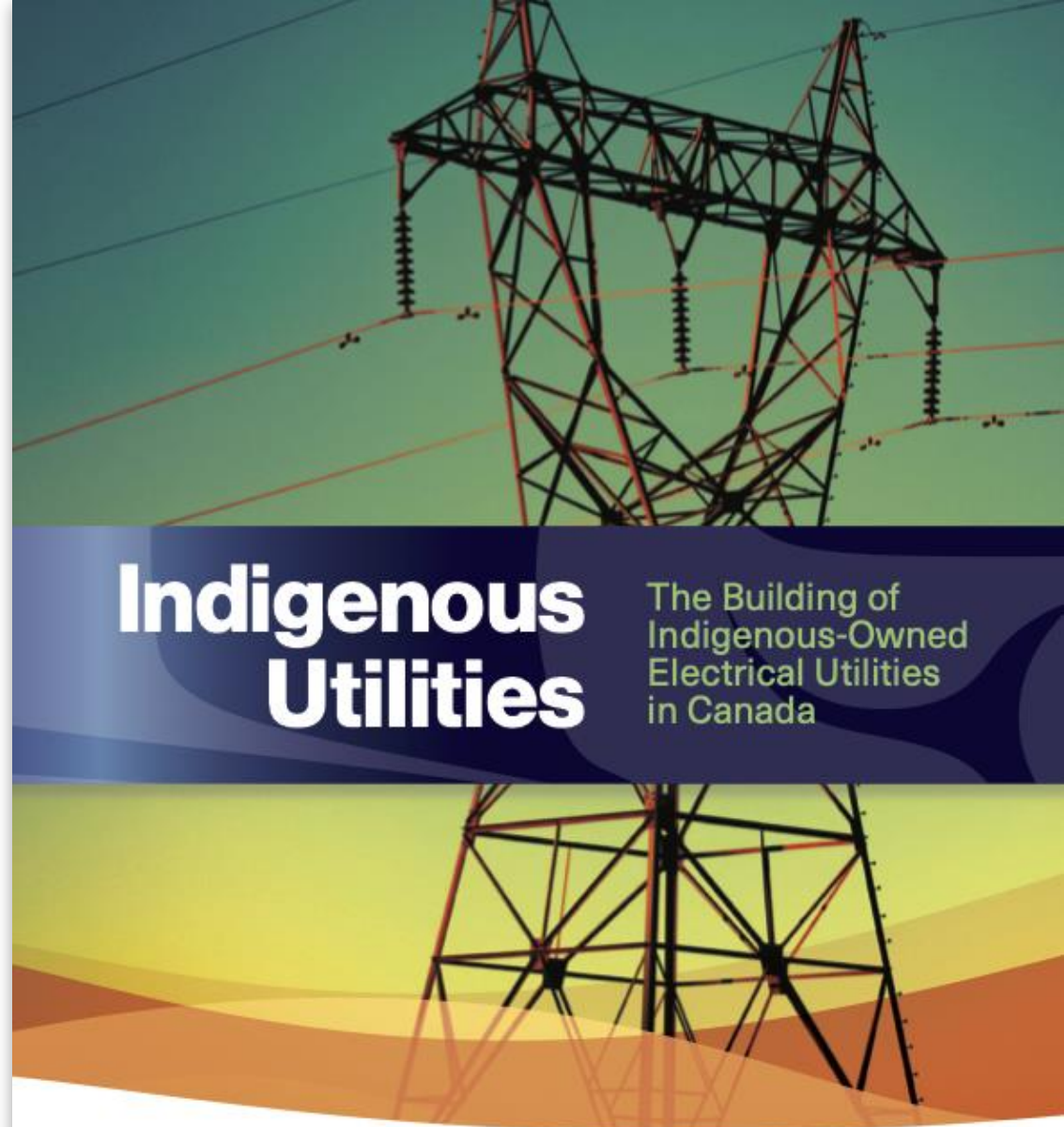




Moving Forward..

“That raw material in this country comes from Indigenous territories. So, there’s a conversation to be had around understanding as to how and when this happens, that it can be inclusive of Indigenous interests, that Indigenous nations have the ability to express free, prior, and informed consent and make decisions that align with community values. And for those projects that proceed, have meaningful benefits from participating in them.”

Indigenous nations in Canada are increasingly considering, or implementing, Indigenous-owned utilities for purposes such as energy sovereignty and self-sustaining revenues. Over the coming decade, to help meet both its electrification demands and reconciliation commitments, Canada must support Indigenous nations' interest in creating Indigenous-owned electrical utilities and wheeling access to transmission and future grids. The research presented in this paper explores why Indigenous nations may form a utility, a range of possible Indigenous utility models, as well as what the barriers, challenges and risks may be.



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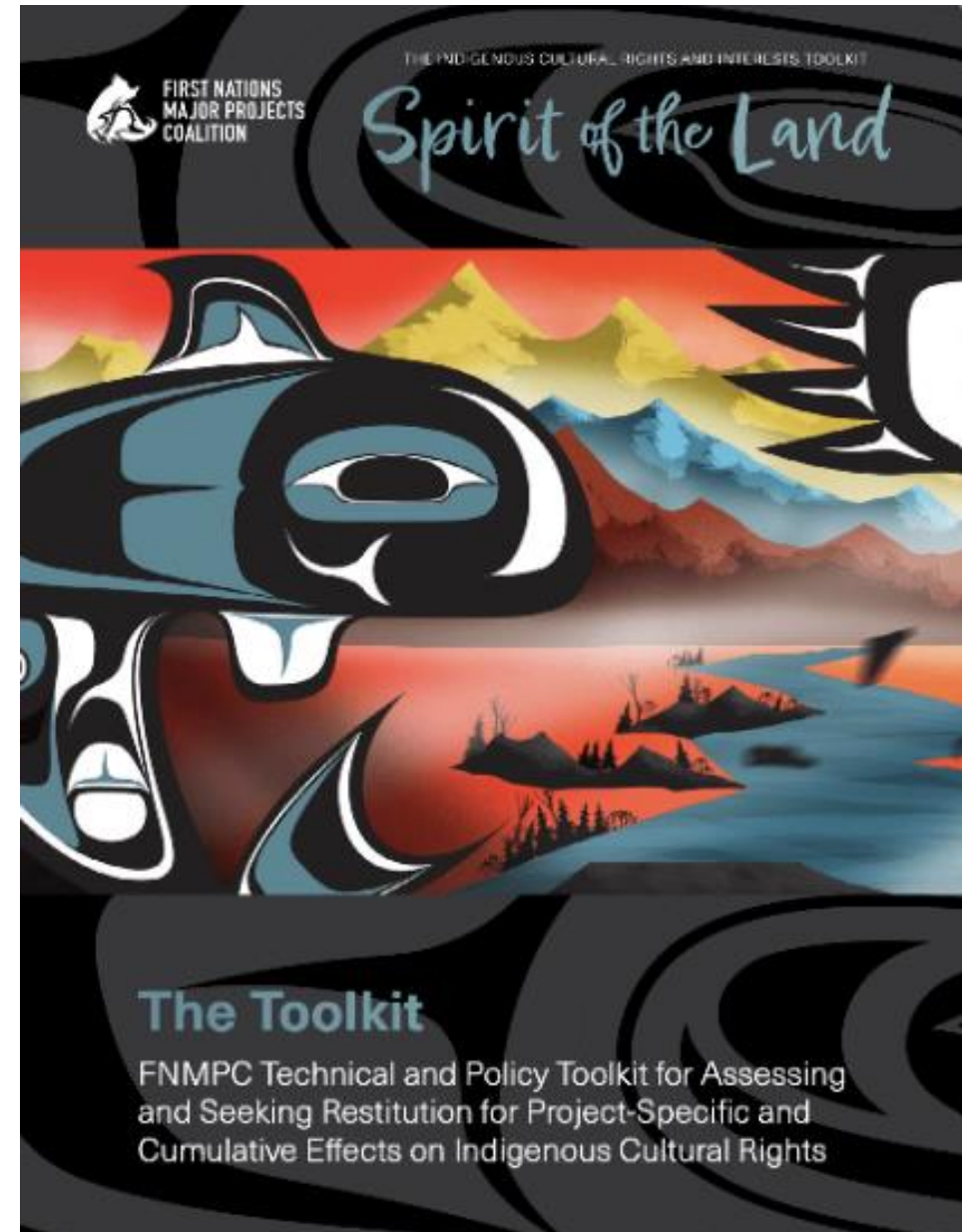


Highlights From the Year

Spirit of the Land Toolkit

The First Nations Major Projects Coalition Partnered with the Cheslatta Carrier Nation, Nadleh Whut'en First Nation, Saik'uz First Nation, Stelat'en First Nation, and Anishinabek Nation to launch the Spirit of the Land Cultural Rights and Interests Toolkit.

The toolkit offers guidance for assessing project cumulative impacts on Indigenous cultural rights and reflects our commitment to supporting First Nations involved in major project development.



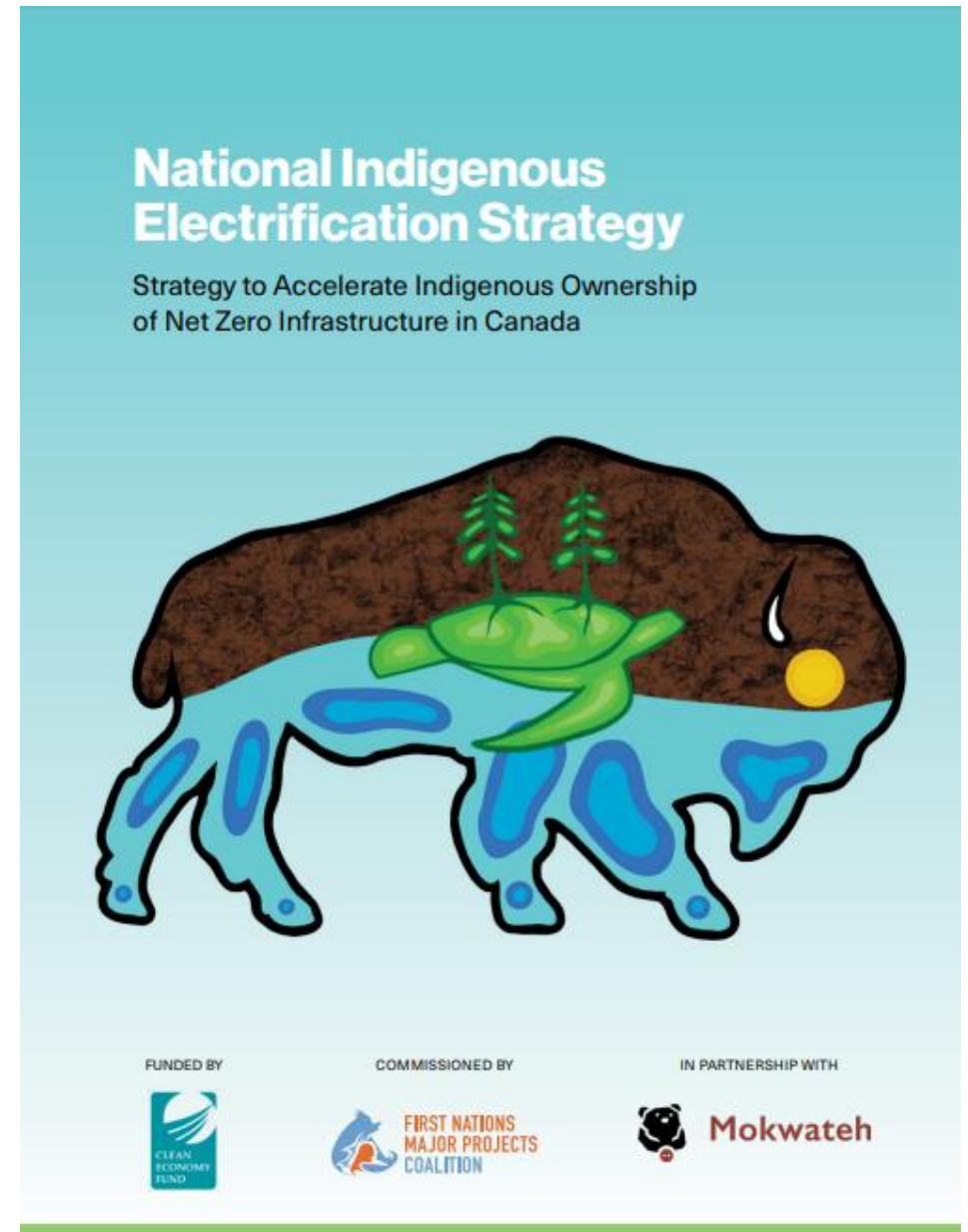
Highlights From the Year

National Indigenous Electrification Strategy

This is a strategy to accelerate indigenous ownership of net zero infrastructure in Canada.

It outlines what needs to be done to remove economic, political, and regulatory barriers to support and promote the development of Indigenous-partnered and -led clean energy projects in Canada; and

It underscores the imperative for Indigenous ownership of clean electricity assets.



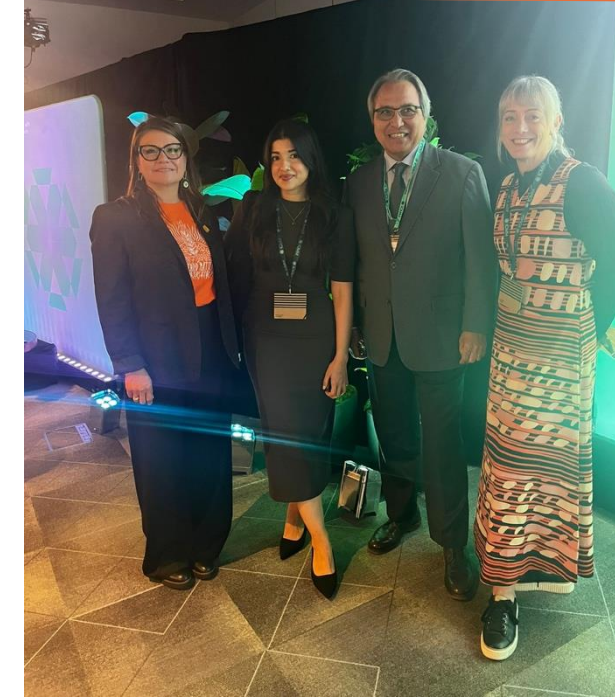
International Advocacy

ICMM Mining Summit London

Bank of Canada Economic Reconciliation Roundtable



California Forward Summit



G20 Brazil



Banff Forum XXXII



Traditional Landowners Forum Australia

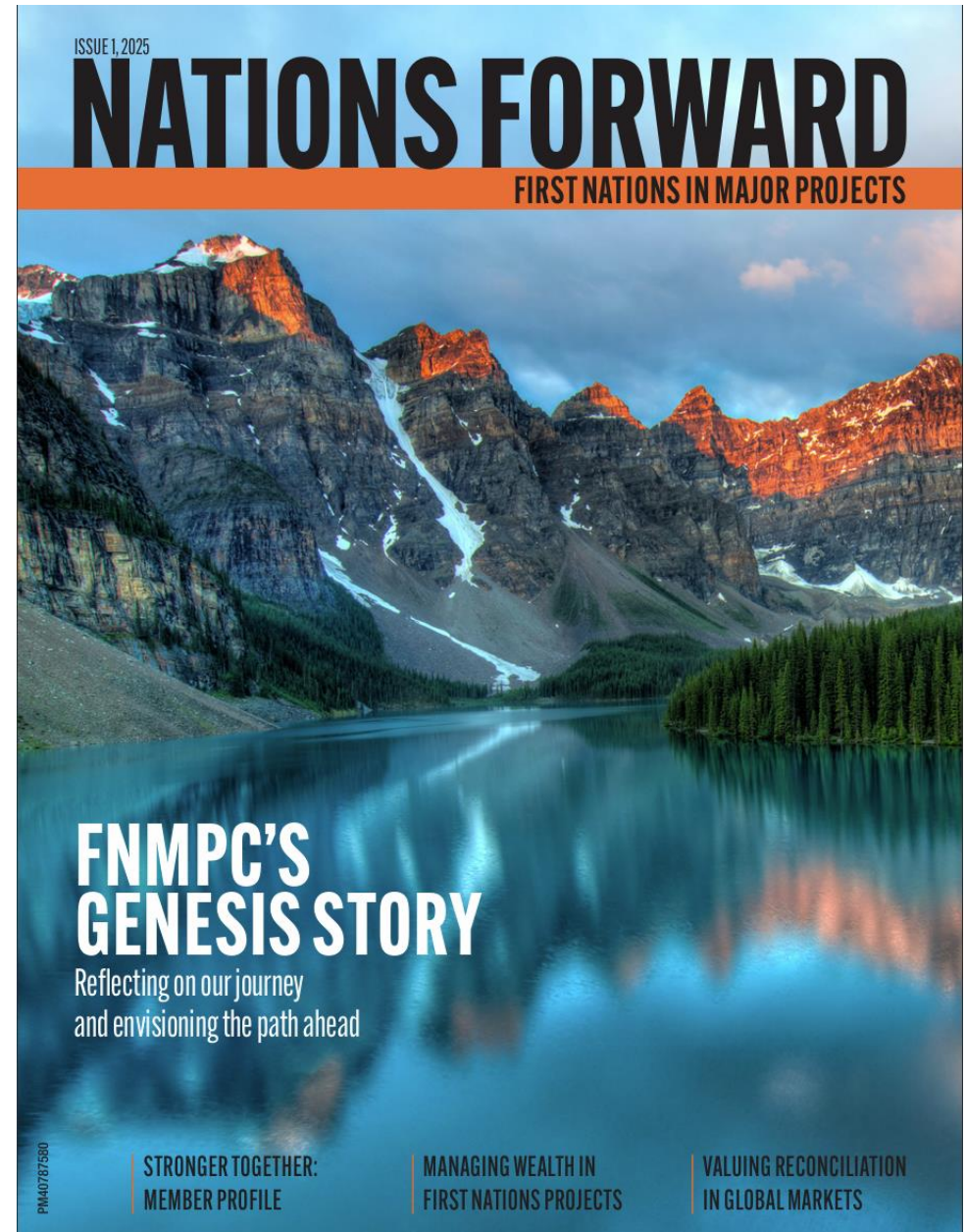


Inaugural FNMPC Magazine

Nations Forward

The inaugural edition is on its way.

We are launching *Nations Forward: First Nations in Major Projects*, a new magazine in partnership with MediaEdge Publishing. As the official voice of FNMPC, *Nations Forward* will provide knowledge and resources to support informed decision-making for First Nations in major projects. Each issue will celebrate members, highlight policy and partnership advancements, and reflect on FNMPC's journey of strategic advocacy and collective action.



The FNMPC Advisory Centre is an Indigenous-owned business providing strategic advisory services and advice to the private sector on matters such as the inclusion of First Nations interests in ESG+I frameworks and standard setting, the building of business strategies that are inclusive of Indigenous participation, and the provision of advice leading to clear pathways to economic reconciliation.



FNMPC
ADVISORY
CENTRE

9th Annual FNMPC Conference



9TH ANNUAL FNMPC CONFERENCE

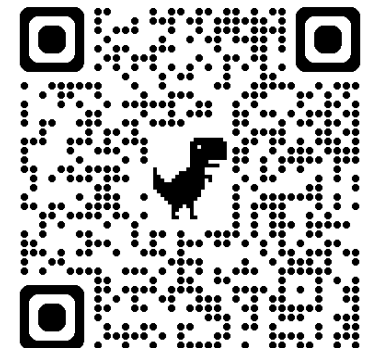
THE NEXT SEVEN GENERATIONS: OUR SHARED FUTURE

April 29–May 1, 2026
Sheraton Centre Hotel Toronto
fnmpc.ca/conference
f X in @fnmpc



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#FNMPC26





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to our Generous Sponsors!

OUR COLLECTIVE
ADVANTAGE:

INTEGRATED
PROFESSIONAL
SERVICES
FOR YOUR ANNUAL FNMPC CONFERENCE

FIRST NATIONS
MAJOR PROJECTS
COALITION

