

M A Y 2 0 T O 2 2 , 2 0 2 6

CCRE

Annual Energy Leaders Roundtable

Hockley Valley Resort
Orangeville, Ontario



Building for the Future: Can we achieve our objectives?

AGENDA

WEDNESDAY, MAY 20, 2026

- 4:00 pm **Registration** *Aida Foyer (lower level)*
- 4:30 – 5:30 pm **Opening Reception** *Aida Meeting Room (lower level)*
Wine Tasting presented by Adamo Winery
- 5:30 pm **Welcome and Introduction**
Glen Wright, Chair, Council for Clean & Reliable Energy (CCRE), former Chair, Hydro One and Waterloo North Hydro
- Territorial Welcome**
Saga Williams, Member of Curve Lake Nation, Michi Saagig, Anishinabeg Nation, Principal, AS Consulting, Senior Advisor, First Nations Major Projects Coalition
- 5:45 – 6:30 pm **Fireside Chat**
Michael Rencheck, Executive Vice Chair, Bruce Power, Board Member, Hydro One, Board Member, TSSA, Member of the Board of Advisors, Mirion Technologies, Board Member, Framatome, Board of Advisors, Japan Nuclear Safety Institute
James Scongack, Chief Operating Officer and Executive Vice President, Bruce Power
- There is a surge of activity around building new nuclear generation here in Canada, the United States and several other countries. What is the overview of possible projects and their completion challenges?**
- Moderator: **Glen Wright**, CCRE Chair, former Chair Hydro One and Waterloo North Hydro
- 6:30 pm **Dinner** *Aida Meeting Room (lower level)*

Thank you to our supporters



THURSDAY, MAY 21, 2026

7:00 – 8:15 am **Breakfast Buffet** *Restaurant 85*

8:30 am **Reconvene and Announcements** *Aida Meeting Room (lower level)*
Glen Wright, CCRE Chair, former Chair Hydro One and Waterloo North Hydro

8:30 – 8:45 am **Welcome and Introductions**
David McFadden, Chair, Makwa Development Corporation, former Chair, Toronto Hydro, CCRE Member

8:45 – 10:15 am **Panel One: Can Canada Expand its Electricity System Fast Enough to Keep up with the Growing Energy Demand?**
Can Canada expand its electricity system fast enough to keep up with growing demand while keeping power reliable and affordable? Energy demand forecasts are in flux with the rapid emergence of AI technologies and shifting political goals for electrification and net-zero. Major new generation projects, transmission lines, and east-west transmission corridors have been proposed – what are the risks for proponents, consumers and governments if these do or do not come to fruition?

Moderator: **Guy Holburn**, Professor of Business, Economics and Public Policy, Ivey Business School, University of Western Ontario, CCRE Member

Panelists: **Michael Powell**, Vice President, Government Relations, Electricity Canada
Camilo Serna, Senior Vice President, Strategy & Engagement, North American Electric Reliability Corporation (NERC)
Chuck Farmer, Executive Vice President of Power System Planning, IESO
Marc Brouillette, Principal, Strategic Policy Economics, CCRE Member

10:15 – 10:45 am **Break** *Aida Foyer (lower level)*

10:45 – 12:00 pm **Panel Two: Nuclear Development Project Progress**
This panel explores how nuclear energy is evolving into a core component of a modern, low carbon energy system, highlighting advances in reactor design, the promise of small modular reactors and large nuclear, and the industry's shifting safety and economic landscape. Speakers will examine the role of nuclear in grid reliability, energy security, and decarbonization, while addressing key challenges such as financing, regulation, workforce needs, and public perception, offering a clear view of what it will take for nuclear to scale in the decade ahead.

Moderator: **John Mauti**, Board of Directors, Oshawa Power and Utilities, Senior Consultant, Modus Strategic Solutions, former CFO, Ontario Power Generation

Panelists: **James Scongack**, Chief Operating Officer and Executive Vice President, Bruce Power
Nicolle Butcher, President and CEO, Ontario Power Generation
Mike Law, Head of Power System Integration, Energy Alberta

12:00 – 1:00 pm **Lunch** *Aida Foyer (lower level)*

1:00 – 1:30 pm **Fireside Chat**
Anthony Haines, Chair, Panel for Utility Leadership and Service Excellence, (PULSE), Chair, Elexicon Corporation., former President and CEO, Toronto Hydro Corporation

Moderator: **David McFadden**, Chair, Makwa Development, former Chair, Toronto Hydro, CCRE Member

The PULSE Report: Its Direction and Impact

The Ontario government launched the Panel for Utility Leadership and Service Excellence (PULSE) in late 2025 to strengthen the province's electricity distribution system. The panel is tasked with recommending improvements to operational and customer service, identifying strategies for financial gaps, and reviewing governance models for LDCs.

1:30 – 2:45 pm	Panel Three: The LDCs Response to the PULSE Report	
Moderator:	David McFadden , Chair, Makwa Development Corporation, former Chair, Toronto Hydro, CCRE Member	
Panelists:	Danielle Diaz , Executive Vice President and CFO, Alectra Jim Hogan , former President and CEO, Entegrus Rob Lister , President and CEO, Oakville Enerprises Corporation	
2:45 – 3:15 pm	Break	<i>Aida Foyer (lower level)</i>
3:15 – 4:30 pm	Panel Four: Financing the Last-Mile Ontario's electricity distribution system, served by 60 local distribution companies (LDCs), faces a significant investment challenge. Aging infrastructure, growing electrification demands, and the need for smarter grid technologies mean that up to \$120 billion in capital may be required over the next two decades to maintain and modernize the system. Yet the current spending trajectory of many utilities falls short of what will be needed, and several LDCs risk credit downgrades that could impair their access to capital. Faced with these challenges, the key question becomes: How can the required capital be mobilized to build Ontario's next-generation distribution grid?	
Moderator:	Aaron Engen , President and CEO, AESO, former Vice Chair, Investment and Corporate Banking, BMO Capital Markets	
Panelists:	Andrew Alley , Global Head of Infrastructure Investments, PSP Investments, former Managing Director, Head of Infrastructure, North America and Australasia, CPP Investments Daniel Rossetti , Senior Managing Director and Head of Americas Infrastructure, Ontario Teachers' Pension Plan David Dal Bello , Managing Director, Global Co-Head of Power, Utilities and Infrastructure, BMO Capital Markets	
5:00 – 6:30 pm	Reception	<i>85 Bar</i>
6:30 pm	Dinner	<i>Cabin Restaurant</i>
FRIDAY, MAY 22, 2026		
7:00 – 8:15 am	Breakfast Buffet	<i>Restaurant 85</i>
	Room Check-Out	<i>Aida Meeting Room (lower level)</i>
	Baggage Storage	<i>Aida Meeting Room (lower level)</i>
8:30 am	Reconvene	<i>Aida Meeting Room (lower level)</i>
8:30 – 10:00 am	Keynote Speaker Greg Lyle , President, Innovative Research Group	
	Public Opinion: Where do we stand on support for major projects? Where is the resistance, and is it likely to inhibit delivery?	
10:00 – 10:30 am	Break	<i>Aida Foyer (lower level)</i>
10:30 – 11:45 am	Panel Five: Politics and the Energy Sector From a political point of view, will the current political process in Canada, both federal and provincial, be able to deliver these projects?	
Moderator:	Glen Wright , Chair, Council for Clean & Reliable Energy, former Chair, Hydro One and Waterloo North Hydro	
Panelists:	Laryssa Waler , Founder and CEO, Henley Strategies, former Executive Director of Communications, Office of the Premier, Government of Ontario Sharan Kaur , Principal, Navigator Tim Laronde , Member of the Nipissing First Nation within the Robinson Huron Treaty Area, Senior Advisor, Project Development, First Nations Major Projects Coalition	
11:45 am	Closing Remarks	
12:00 noon	Adjournment and Traveler's Lunch	<i>Aida Foyer</i>

<http://www.thinkingenergy.ca>

The Council for Clean & Reliable Energy (CCRE) is a federally incorporated non-profit organization that provides a platform for dialogue and analysis on subjects related to energy policy. The CCRE was formed by a group of volunteers representing academia, public and private sector business leaders, First Nations and labour.

The Council understands the value of creating a broader and more inclusive public discourse. During the last two decades the Council has facilitated conferences, thought leader’s roundtables, distributed opinioned publications and shared knowledge and expertise. Its efforts have been recognized and appreciated by decision-makers in government and the energy business as providing a neutral forum for the free exchange of ideas and opinions. The Council remains committed to continuing to facilitate debate on the generation, transmission and distribution of clean, affordable and reliable energy with a clear focus on finding effective solutions for Canada and abroad.

IVEY ENERGY POLICY AND MANAGEMENT CENTRE, UNIVERSITY OF WESTERN ONTARIO



<http://www.ivey.uwo.ca/energycentre/>

The Ivey Energy Policy and Management Centre is the centre of expertise at the Ivey Business School focused on national energy business issues and public policies. It conducts and disseminates first class research on energy policy; and promotes informed debate on public policy in the sector through supporting conferences and workshops that bring together industry, government, academia and other stake-holders in a neutral forum. The Centre draws on leading edge research by Ivey faculty as well as by faculty within Western University.

POWER WORKERS’ UNION



<http://www.pwu.ca>

The Power Workers’ Union (PWU) is Ontario’s largest electricity sector union representing approximately 15,000 highly-skilled men and women who help generate and deliver electricity to Ontario’s homes and businesses. The membership is represented through approximately 55 Collective Agreements. For over seven decades, the PWU has successfully influenced and adapted to the continually evolving electricity sector challenges creating the most opportunities for sustainable, high-value jobs, safe working conditions, decent benefits and retirement security, and better energy policies for all Ontarians. As one of Canada’s strongest and most progressive unions, the PWU remains committed to using its knowledge, experience and expertise to secure a promising future for its membership while helping to keep the lights on for all Ontarians.

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Council Members

Glen Wright, *Chair*
 Karen Taylor, *Vice Chair*

Marc Brouillette	Hon. Murray Elston	Scott Lee	Hon. Rod Phillips
David Butters	David Hay	David McFadden	Gerry Protti
Carla Carmichael	Guy Holburn	Ian Mondrow	Laura Rees
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			Terry Young

Honourary Members
 Jan Carr Jatin Nathwani

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