

OCTOBER 20 TO 22, 2025

CCRE

Annual Energy Leaders Roundtable

Kananaskis Mountain Lodge
Kananaskis, Alberta



The Role of Energy Infrastructure to Meet Canada's Generational Challenge: Are we on track?

AGENDA

MONDAY, OCTOBER 20, 2025

4:00 pm	Registration	<i>Bronze Meeting Room Foyer</i>
4:15 pm	Opening Reception	<i>Bronze Meeting Room Foyer</i>
5:30 pm	Opening Remarks Glen Wright , Chair, Council for Clean & Reliable Energy, former Chair, Hydro One and Waterloo North Hydro	
	Welcome and Land Acknowledgement Dale Friesen , Senior Vice President, Corporate Affairs and Chief Government Affairs Officer, ATCO	
	Pipe Ceremony Elder Virgle Stephens , Stoney Nakoda Nation	
6:00 – 6:45 pm	Opening Keynote Speaker Hon. Nathan Neudorf , Minister of Affordability and Utilities and Vice Chair of Treasury Board, Government of Alberta	
	What does “Building Canada” mean for Alberta?	
Moderator:	Dale Friesen , Senior Vice President, Corporate Affairs and Chief Government Affairs Officer, ATCO	
	<i>Moderated Q&A</i>	
6:45 pm	Dinner	<i>Bronze Meeting Room</i>

Thank you to our supporters



TUESDAY, OCTOBER 21, 2025

7:00 am	Breakfast Buffet	<i>Bronze Meeting Room</i>
8:15 am	Reconvene	<i>Gold/Silver Meeting Room</i>
8:15 – 8:30 am	Welcome Glen Wright , Chair, Council for Clean & Reliable Energy, former Chair, Hydro One and Waterloo North Hydro	
8:30 – 10:00 am	Keynote Speaker Greg Lyle , President, Innovative Research Group	
Moderator:	Brandon Schaufele , Director, Ivey Energy Policy and Management Centre, Associate Professor, Business, Economics and Public Policy, Ivey Business School, University of Western Ontario	
	<i>Moderated Q&A</i>	
	What is the nature of the generational change: Is Canada up for the Challenge? The perspective on public opinion on how much leeway governments may have and the pressures that may come to bear? What will the public sanction? Is there any concern whether the coalition is healthy?	
10:00 – 10:30 am	Break	<i>Gold/Silver Meeting Room</i>
10:30 - 12:00 pm	Panel One: How do we make the process outlined in Bill C-5 work? Part 2 of Bill C-5, the <i>Building Canada Act</i> , is intended to result in an expedited and streamlined process for projects of national interest. How do we make the process outlined in the Act work such that our collective expectations are fulfilled?	
Moderator:	Karen Taylor , Vice Chair, Council for Clean & Reliable Energy	
Panelists:	Corey Hogan , Member of Parliament, Calgary Confederation, Parliamentary Secretary to Minister of Energy and Natural Resources, Government of Canada Steve Saddleback , Member of the Samson Cree Nation, Partner, Opimoyaso Group, Senior Advisor, External Relations, First Nations Major Projects Coalition Charlotte Raggett , President & CEO, Rockies LNG Partners Corey Goulet , Chief Regulatory Officer, Trans Mountain Corporation	
12:00 - 1:00 pm	Lunch	<i>Bronze Meeting Room</i>
1:00 pm	Reconvene	<i>Gold/Silver Meeting Room</i>
1:00 - 1:30 pm	Fireside Chat	
Speaker:	Kendall Dilling , President, Pathways Alliance	
Moderator:	David McFadden , Chair, Makwa Development Corporation, former Chair, Toronto Hydro, CCRE Member	
	Decarbonizing oil and gas production: opportunities and challenges Carbon capture and storage (CCS) is frequently presented as the primary pathway to decarbonize oil and gas production, particularly in the oil sands. Given current technology, cost structures, and federal policy frameworks, can CCS truly be relied upon to deliver this outcome—or is the decarbonization of Canadian oil and gas an exercise in pragmatism or wishful thinking?	
1:30 - 2:45 pm	Panel Two: Oil and Gas: What additional projects should be considered? The <i>Building Canada Act</i> creates a process and criteria to be used by federal Cabinet to identify “Projects of National Interest”. The panel will discuss the first identified projects, whether additional projects should be included, and which criteria should be considered, such as regional aspirations, national security, economics and prosperity.	
Moderator:	Martha Hall Findlay , Director, School of Public Policy, University of Calgary, and Palmer Chair in Public Policy, former Chief Sustainability and Climate Change Officer, Suncor Energy	
Panelists:	Robert (RJ) Johnston , Director of Energy and Natural Resources Policy, School of Public Policy, University of Calgary Bernard (Bernie) Roth , Partner, Dentons Marc Arsenaault , Business Manager and Secretary-Treasurer, Provincial Building & Construction Trades Council of Ontario (Invited)	

2:45 – 3:15 pm	Break	<i>Gold/Silver Meeting Room</i>
3:15 – 4:30 pm	Panel Three: Transmission Interconnectivity in the West: Opportunities and Challenges Canada's electric transmission infrastructure is likely to play a significant role reinforcing Canada's sovereignty and strengthening interprovincial trade. What are the opportunities and challenges associated with increasing transmission interconnectivity in Western Canada?	
Moderator:	Dale Friesen , Senior Vice President, Corporate Affairs and Chief Government Affairs Officer, ATCO	
Panelists:	Mark Holman , Chief Commercial Officer, Powerex Corp. Kory Hayko , Executive Vice President and Chief Operating Officer, SaskPower Gary Hart , President and Chief Executive Officer, AltaLink	
5:30 pm	Reception	<i>Cedar Room Restaurant</i>
6:30 pm	Dinner	<i>Cedar Room Restaurant</i>

WEDNESDAY, OCTOBER 22, 2025

7:00 am	Breakfast Buffet	<i>Bronze Meeting Room</i>
8:30 am	Reconvene	<i>Gold/Silver Meeting Room</i>
8:30 – 10:00 am	Panel Four: Paying for Tomorrow's Energy Infrastructure Today Many of the potential Projects of National Interest are intended to address Canada's need to diversify markets and trading partners, addressing geopolitical realities. Some of these projects may precede commercial need or develop new pathways. How will these future-oriented projects be financed today?	
Moderator:	Hon. Rod Phillips , Vice Chair, Canaccord Genuity Corporation, former Minister of Finance and Minister of the Environment, Government of Ontario	
Panelists:	Andrew Alley , Managing Director, Head of Infrastructure, North America and Australasia, CPP Investments Eitan Dehtiar , Chief Financial Officer, Arctic Gateway Group Tim Murphy , Executive Vice President and Chief Strategic Affairs Officer, Aecon	
10:00 – 10:30 am	Break	<i>Gold/Silver Meeting Room</i>
10:30 – 11:45 am	Panel Five: Politics and the Energy Sector The <i>Building Canada Act</i> and fulfilling Western Canadian aspirations.	
Moderator:	Glen Wright , Chair, Council for Clean & Reliable Energy, former Chair, Hydro One and Waterloo North Hydro	
Panelists:	Hon. Rod Phillips , Vice Chair, Canaccord Genuity Corporation, former Minister of Finance and Minister of the Environment, Government of Ontario Sonya Savage , Senior Counsel, Borden Ladner Gervais, former Minister of Energy and Mines, Government of Alberta Gitane De Silva , Founder and Principal, GDStrategic, former CEO, Canada Energy Regulator	
11:45 am	Closing Remarks	
12:00 noon	Adjournment and Traveler's Lunch	<i>Bronze Meeting Room Foyer</i>

THE COUNCIL FOR CLEAN & RELIABLE ENERGY



<http://www.thinkingenergy.ca>

The Council for Clean & Reliable Energy (CCRE) is a federally incorporated non-profit organization that provides a platform for dialogue and analysis on subjects related to energy policy. The CCRE was formed by a group representing academia, public and private sector business leaders, First Nations and labour.

The Council understands the value of creating a broader and more inclusive public discourse. During the last decade the Council has facilitated conferences, thought leader's roundtables, distributed opinioned publications and shared knowledge and expertise. Its efforts have been recognized and appreciated by decision-makers in government and the energy business as providing a neutral forum for the free exchange of ideas and opinions. The Council remains committed to continuing to facilitate debate on the generation, transmission and distribution of clean, affordable and reliable energy with a clear focus on finding effective solutions for Canada and abroad.

IVEY ENERGY POLICY AND MANAGEMENT CENTRE, UNIVERSITY OF WESTERN ONTARIO



<http://www.ivey.uwo.ca/energycentre/>

The Ivey Energy Policy and Management Centre is the centre of expertise at the Ivey Business School focused on national energy business issues and public policies. It conducts and disseminates first class research on energy policy; and promotes informed debate on public policy in the sector through supporting conferences and workshops that bring together industry, government, academia and other stake-holders in a neutral forum. The Centre draws on leading edge research by Ivey faculty as well as by faculty within Western University.

POWER WORKERS' UNION



<http://www.pwu.ca>

The Power Workers' Union (PWU) is Ontario's largest electricity sector union representing over 16,000 highly-skilled men and women who help generate and deliver electricity to Ontario's homes and businesses. For over seven decades, the PWU has successfully influenced and adapted to the continually evolving electricity sector challenges creating the most opportunities for sustainable, high-value jobs, safe working conditions, decent benefits and retirement security, and better energy policies for all Ontarians. As one of Canada's strongest and most progressive unions, the PWU remains committed to using its knowledge, experience and expertise to secure a promising future for its membership while helping to keep the lights on for all Ontarians.

Thank you to our CCRE Energy Leaders Roundtable supporters

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Council Members

Glen Wright, *Chair*
Karen Taylor, *Vice Chair*

Marc Brouillette	Hon. Murray Elston	Scott Lee	Hon. Rod Phillips
David Butters	David Hay	David McFadden	Gerry Protti
Carla Carmichael	Guy Holburn	Ian Mondrow	Laura Rees
Hon. Sean Conway	Allan Kupcis	Roy Mould	Saga Williams

Honourary Members

Jan Carr	Jatin Nathwani	Paul Newall
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