# JUNE 18 TO 20, 2025

# CRE Annual Energy Leaders Roundtable

Hockley Valley Resort, Orangeville, Ont

# **Keynote Speakers**



# The Hon. Sam Oosterhoff

Sam Oosterhoff has been the Member of Provincial Parliament for Niagara West since 2016. Since 2018, he has served as Parliamentary Assistant to the Minister of Education, the Minister of Red Tape Reduction, and then the Minister of Tourism, Culture and Sport. In these portfolios, he took leadership on files including anti-sex trafficking in schools, French-language

education, rural economic development and reducing regulatory burdens for businesses.

Sam was appointed Ontario's Associate Minister of Energy – Intensive Industries in June 2024 and again in March 2025. Since then, he has been actively meeting with stakeholders across the province to gather insights on securing Ontario's energy future. Working closely with Ontario's Minister of Energy and Mines, Stephen Lecce, he focuses on leveraging the province's resources, talent, and clean energy advantage to secure reliable, affordable, and clean energy that drives Ontario's economy, supports manufacturing, and powers good jobs and growth across the province.

Sam lives in his riding of Niagara West with his wife, Keri, and their children, Sullivan and Florence.



# **Greg Lyle**

Greg Lyle is the Founder and President of Innovative Research Group Inc. (INNOVATIVE), a national public opinion research and consultation firm with offices in Toronto and Vancouver. INNOVATIVE is focused on connecting its clients with the audiences that are critical to achieving their goals.

As a former principal secretary to Manitoba premier Gary Filmon, Greg

has built a career at the intersection of public opinion, communications, and public policy. With over 30 years of communications and opinion research experience, Greg and his team of twenty-five researchers use a full range of research tools to provide strategic counsel to public, private and not-for-profit clients across a variety of sectors including financial services, transportation, resource industries, energy, and health care.

Greg has a strong background in energy. Since 2007, INNOVATIVE has run an annual national study on siting infrastructure that has tracked views on pipelines, shale gas, electricity transmission and various forms of generations. INNOVATIVE's custom clients include pipelines, petroleum producers, electricity generators, transmission companies, distributors, and regulators.

Much of Greg's current work has focused on social permission. On issues ranging from toll roads to higher electricity rates to wind farms and transmission lines, INNOVATIVE has delivered strategic and communications research as well as running research-based public consultations.

Greg's polls have been highlighted in such media as the Economist, the Wall Street Journal and most Canadian news outlets. In 2016, Greg received the Public Affairs Association of Canada Award of Distinction. He also holds the Certified Analytics and Insights Profession (CAIP) designation.

Greg splits his time between Vancouver and Toronto with regular stops in Calgary and lives in Gibsons, BC.

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# Marc Brouillette

Marc Brouillette is the principal consultant at Strategic Policy Economics with 25 years' experience in the impacts of technology-based innovations on public-private initiatives in policy driven regulated environments.

Marc has analyzed the strategic and economic implications of climate and energy policies in Canada with a specific focus on Ontario's electricity sector including decarbonization of the economy, the role of renewables, nuclear generation, transmission interties, and the hydrogen economy. Marc has written about the implementation challenges, options, and costs of reducing emission to meet the 2030 Paris agreement objectives. His latest published works include an analysis of the opportunities for a National Energy Vision for Canada and a related series of CCRE commentaries, and a report on the Electrification Pathways for Ontario, which supported the efforts of Ontario's Green Ribbon Panel. Marc is actively informing climate and energy policies for Ontario and Canada on behalf of the Power Workers' Union through their consultation activities.

Marc is the chair of the economics, finance and policy task force for NRCan's Hydrogen Strategy Electricity Working Group and a member of the Canadian Manufacturers and Exporters Energy Committee.

# **Roundtable Speakers**

## **Andrew Alley**

Andrew leads the investment activities in infrastructure in North America, Asia and Australia for CPP Investments and has served in senior roles in infrastructure in CPP Investments' Hong Kong, Sydney, London and Toronto offices.

Prior to joining CPP Investments in 2007, Andrew worked in the Energy Investment Banking group at RBC Capital Markets in Calgary, Alberta and in the Business Development group at Pengrowth Energy Trust.

Andrew holds a BA, Finance from Michigan State University, and an MBA from the University of Western Ontario. He is a CFA charterholder.

Andrew is on the boards of 407 ETR in Canada, Transurban Chesapeake in the United States, and the Cikopo-Palimanan (Cipali) toll road in Indonesia.

## Vince Brescia

Vince has been the President and CEO of the Ontario Energy Association since 2016. Prior to joining the OEA, Vince was the President of Wyse Meter solutions, a utility submetering and expense management company. From 2000 to 2012 Vince was the President and CEO of the Federation of Rental-housing Providers of Ontario (FRPO), a non-profit industry association representing rental housing owners and managers across Ontario. Vince has previously served as Chair of Toronto Hydro Energy Services Inc. and on the Board of Directors for Toronto Hydro Corporation, the Municipal Property Assessment Corporation, and the Canadian Federation of Apartment Associations.

# **Nicolle Butcher**

Nicolle Butcher was appointed Ontario Power Generation's (OPG) President and Chief Executive Officer (CEO) in January 2025.

Among her priorities as President and CEO, Nicolle is focused on ensuring the safe, on-time, on-budget completion of the Darlington Refurbishment, executing the development of the continent's first fleet of Small Modular Reactors, advancing the Pickering Refurbishment and fleet-wide program of hydroelectric refurbishments, and advancing opportunities for new generation development to meet the province's quickly growing demand for electricity. Nicolle is a champion for Indigenous economic Reconciliation and working with Indigenous communities, companies, and businesses to achieve OPG's Reconciliation Action Plan commitments.

Previously, as OPG's Chief Operations Officer, Nicolle was responsible for overseeing one of the largest, most diverse generating portfolios in North America. Over her 25-plus year with OPG, she has held a range of roles throughout the company as well as senior level positions in Corporate Business Development and Strategy, Renewable Generation, and the energy-related commercial business functions such as energy trading, commercial contracting and market affairs. Nicolle specializes in creating an inclusive business culture – one that embraces safety, performance, and operational excellence, while fostering innovation. Under her leadership, OPG successfully delivered a strategic plan that included executing \$5 billion worth of acquisitions and building an electrification strategy.

In 2021, Nicolle was named one of Canada's Top 100 Most Powerful Women and Women of the Year by WIRE (Women in Renewable Energy) and APPrO (Association of Power Producers of Ontario). She is Chair of the Board for both Eagle Creek Renewable Energy, OPG's U.S. subsidiary, and Atura Power, its generating subsidiary. She also sits on the board on Interfor Corporation. Nicolle holds an MBA from McGill University, is a Chattered Business Valuator, and has earned an ICD.D designation from the Institute of Corporate Directors.

As a wife and mother of two boys, and Jasper the Labradoodle, Nicolle enjoys hiking and family time at the cottage.

# **David Butters**

David Butters is a seasoned executive with over 30 years of leadership experience in Ontario's energy sector, with deep expertise in board governance, energy policy, markets and regulation, and corporate communications.

He served as President and CEO of the Association of Power Producers of Ontario (APPrO) from 2004 to 2024 working on behalf of Ontario's electricity generators. Previously, he led the national energy practice of Hill & Knowlton Canada, and was Chief of Staff to the Honourable Tom Hockin, PC, in the federal government of Prime Minister Brian Mulroney.

Mr. Butters is a member of the Council for Clean and Reliable Energy (CCRE) and currently serves on the Board of Directors of the Ontario Energy Board (OEB). He is a graduate of York University in Toronto.

# Shane Chegahno

Shane Chegahno is the Senior Vice President and co-founder of Makwa Development Inc, a 100 percent Indigenous-owned company based in the Saugeen Ojibway Nation Traditional Territory at Neyaashiningming on the Chippewas of Nawash Unceded First Nation. Under his leadership, Makwa Development Corporation has become a significant player in the energy sector, particularly in collaboration with major energy proponents. Shane's efforts focus on bridging the gap between the Indigenous workforce and the nuclear industry, ensuring that Indigenous voices are integral to the sector's growth and sustainability.

With a strong commitment to fostering a more inclusive nuclear energy sector, Shane plays a pivotal role in creating strategic business partnerships that provide opportunities for Indigenous and local workers. Shane's work emphasizes the importance of Indigenous involvement and engagement in energy projects, advocating for economic reconciliation and cultural understanding. His dedication to these principles has led to numerous successful initiatives, including the establishment of the first Indigenous-owned and fully Nuclear Qualified fabrication facility on Turtle Island.

As a successful entrepreneur, Shane has accumulated an extensive background in the Forestry and Construction industries. Shane has been nationally recognized for his innovative work in Indigenous housing for the Chippewas of Nawash Unceded First Nation. He continues to support his passion of affordable housing for families through ongoing volunteer work. Shane has also received numerous awards for his dedication to his community, volunteer work, and involvement with youth sports.

# **Mike Crawley**

Mike is currently a Senior Advisor to the Caisses de depôt et placements du Québec ("CDPQ") on select Asian and Canadian investments. He is also Executive Chair (part-time) of Creative Energy, a district energy platform.

From 2018 to 2024, Mike was President & Chief Executive Officer of Northland Power Inc., a listed global independent power producer with over 5GWs of operating and in construction assets in Europe, Asia and the Americas. Mike originally joined Northland in 2015 as Executive Vice President of Development. He was previously CEO of AIM PowerGen ("AIM"), a Canadian renewable power development start-up. After AIMs sale to Engie (formerly GDF Suez), Mike continued as the President of GDF Suez Canada.

From 2015 to 2023, Mike served on the Advisory Board of Instar Asset Management, a midmarket, North American infrastructure fund. He has also served on the Boards of the Association of Power Producers of Ontario, Clean Energy BC, Canadian Solar Industry Association and was the Chairman of the Ontario Energy Association's Board of Directors.

Mike began his private sector career with the Canadian Imperial Bank of Commerce.

# Serge Dupont

Serge Dupont is the Senior Advisor and Head, Public Policy Group at Bennett Jones. He provides strategic advice to clients on policy, regulation and the investment environment as they contemplate large projects and transactions in sectors such as energy, infrastructure, and financial services.

Prior to joining the firm, Serge was Deputy Clerk of the Privy Council and Deputy Minister of Intergovernmental Affairs, supporting the Prime Minister and the Cabinet in advancing federal policy priorities.

Since joining Bennett Jones, Serge also held mandates as part-time, Senior Executive Advisor in the federal Privy Council Office. In 2018, he steered the work of federal departments for a response to the 2018 decision of the Federal Court of Appeal on the TMX project. The Government re-considered and approved the project in June 2019. Serge was again appointed in December 2020 to negotiate a financial restructuring for the Muskrat Falls project, concluded in 2021, then to lead discussions with utilities and provinces on the Atlantic Loop transmission project.

In 2010 to 2014, Serge was Deputy Minister, Natural Resources (NRCan) and Chair of the Deputy Committee for Major Projects, leading changes to federal laws and regulations for responsible resource development.

Serge joined NRCan in 2008 from Finance Canada, with a mandate to restructure Atomic Energy of Canada Limited (AECL). The CANDU reactor division of AECL was sold to SNC Lavalin Inc, now AtkinsRéalis, in 2011. The Canadian Nuclear Laboratories were reorganized under an innovative government-owned, company-operated model after an international competition in 2015. In response to a global shortage of medical isotopes, Serge chaired an international group of nuclear reactor operators under the Nuclear Energy Agency and helped develop contingency plans. Throughout, Serge was the seniormost advisor to the government on all civil nuclear matters.

From 2014 to 2016, Serge represented Canada, Ireland the Caribbean on the 24-member Executive Board of the International Monetary Fund (IMF) that oversees the IMFs global policies, programs, and analysis.

Serge holds a B.Sc. (University of Ottawa, 1981) and an M.A.Sc. (University of Waterloo, 1984) in Management Sciences. He participated in the international program of the Ecole nationale d'administration (Paris, 1988-89).

Serge co-chairs the C.D. Howe Energy Policy Council and is a member of Canadian Steering Committee for the Canada-Korea Forum.

#### **Malini Giridhar**

Malini Giridhar is a strategic and forward-thinking executive from Canada's energy sector. Malini retired from Enbridge Gas Ontario after more than a decade in various executive roles in regulatory, business development, public and government affairs, energy transition planning, energy conservation, marketing and energy supply.

Malini's regulatory experience includes approval of the amalgamation of Canada's two largest gas utilities, several applications to improve the reliability of Ontario's gas system and approval of various rate and facility applications. Her business development experience includes pipeline projects to bring new gas supplies to Ontario and Quebec and first of a kind projects in renewable natural gas and hydrogen. She also led the implementation of federally and provincially mandated carbon pricing for Enbridge's gas customers.

While at Enbridge, Malini had a keen interest in diversity and inclusion initiatives and was the executive sponsor of several employee resource groups for women, ethnically diverse employees and a network for differently abled employees.

Malini has Chartered Financial Analyst (CFA) designation and a graduate degree in Economics.

Malini was recognized by the Ontario Energy Association(2024) with a Lifetime achievement award and the Women's Executive Network (2019) as one of Canada's Top100 women.

Malini has a keen interest in ensuring that energy reliability remains a primary and active consideration as energy policies respond to climate change.

#### **Martha Hall Findlay**

Martha Hall Findlay is the Director of the School of Public Policy of the University of Calgary, and the James S. and Barbara A. Palmer Chair in Public Policy.

Prior to joining the School of Public Policy, Martha was Chief Sustainability and Chief Climate Officer for Suncor Energy. She was instrumental in the development of the Oil Sands Pathways to Net Zero by 2050 initiative. Prior to Suncor, Martha was the President and CEO of the Canada West Foundation. She has written dozens of essays, articles and op eds and has frequently appeared in national print and broadcast media. She has been a corporate lawyer, international trade expert and senior business executive. She was named a Canadian Climate Champion in 2021; one of Canada's Clean50 for 2022; a top global female oil and gas executive and one of the top 275 global women influencers. She was awarded the Queen Elizabeth IIs Platinum Jubilee Medal in 2023.

As a Member of Parliament, she served in the Official Opposition shadow cabinet for International Trade; Finance; Transport, Infrastructure and Communities; and Public Works and Government and served on the House of Commons committees for all of those portfolios. Martha holds a Bachelor of Arts in International Relations from the University of Toronto, a Bachelor of Laws from Osgoode Hall Law School at York University, and has completed the Directors Education Program at the University of Toronto's Rotman School of Management.

# **David Hay**

David Hay is the Managing Director of Delgatie Incorporated, a strategic advisory firm. He is the former Vice-Chair and Managing Director of CIBC World Markets Inc., a role he held until 2015. From 2004 until 2010, he was President and CEO of New Brunswick Power Corporation. Prior to that Mr. Hay held senior investment banking roles as Senior Vice President and Director responsible for mergers and acquisitions with Merrill Lynch Canada and Managing Director of European mergers and acquisitions with Merrill Lynch International based in London, England.

Mr. Hay spent the early part of his career as a practicing lawyer at Osler, Hoskin & Harcourt LLP and taught at both the University of Toronto and University of New Brunswick. Mr. Hay was a Law Clerk to the Chief Justice of the High Court of the Supreme Court of Ontario from 1981 until 1982.

Mr. Hay sits on the boards of Hydro One, EPCOR Utilities Inc., and the Council for Clean and Reliable Energy. Prior directorships include Toronto Hydro-Electric System Limited, where he was Vice-Chair, and Associated Electric & Gas Insurance Services Limited (AEGIS). Mr. Hay also chaired the boards of both Beaverbrook Art Gallery and SHAD Canada.

Mr. Hay holds a Bachelor of Laws from Osgoode Hall Law School, York University and a Bachelor of Arts from the University of Toronto (Victoria College). He is a Fellow of the Ivey Energy and Policy Institute and holds his ICD.D.

#### **Anthony Haines**

Anthony Haines is an experienced Director and veteran CEO in the energy sector. In addition to presently serving as a Director of OPG, Anthony currently serves as Director of Alpha Generation LLC, as the Chair of Elexicon Corporation, and as an Advisor to Arclight as well as the Canadian arm of HomeServe USA.

From 2009-2024, Anthony was President & CEO at Toronto Hydro Corporation and from 2005-2009 served as the company's Chief Administrative Officer and President of the utility. From 2003-2005, Anthony served as Chief Operating Officer at Hydro Ottawa, and prior to that was President & CEO at Enlogix Inc. (a subsidiary of Westcoast Energy).

At Toronto Hydro, Anthony oversaw the commercial transformation of the company, exponentially growing its profitability and taking it to high investment-grade credit ratings. At the same time, he oversaw the company's largest capital build-out in history, dramatically improving customer service and grid performance at a time when Toronto was the fastest growing city in North America.

Anthony served as past Chair of both Electricity Canada and the Ontario Energy Association. He has won numerous awards including Canadian Energy Person of the Year (Energy Council of Canada), Leader of the Year (Ontario Energy Association), 1st Canadian to win the North American sustainability leader of the year (Corporate Responsibility Association), Leadership on Sustainability (Electricity Canada), and recently Lifetime Achievement (Ontario Energy Association).

In addition to his commitment to the energy sector, Anthony has been actively involved in philanthropic activities. He is most proud of his fundraising efforts for the Ross Tilley Burn Center at Sunnybrook Hospital, overseeing fundraising of millions of dollars for electrical injury rehabilitation research.

#### **Sharan Kaur**

Sharan Kaur is a seasoned communications expert and Principal at Navigator Ltd., bringing 18 years of comprehensive experience in crisis management, media relations, and strategic communications across the political, media, and private sectors. Recognized for her expertise, Sharan is a sought-after media commentator, regularly featured on leading news networks and radio syndicates, where she provides insightful analysis on domestic and global affairs.

In her most recent role, Sharan led the crisis communications and issues management department at Saudi Aramco, one of the worlds largest and most profitable companies. At Aramco, she was instrumental in enhancing the organization's transparency and response strategies amid a rapidly evolving geopolitical landscape in the Middle East.

Sharan's career is marked by her exceptional ability to navigate complex, high-stakes situations with poise. She has advised CEOs and world leaders on international relations, crisis management, and policy development. Prior to her position at Aramco, Sharan served as the Deputy Chief of Staff and Director of Operations to Canada's Minister of Finance for five years. This role provided her with a profound understanding of global geopolitical issues and involved serving as the political liaison for G20 and G7 meetings within Canada's Department of Finance, greatly contributing to international relations.

Additionally, Sharan played a pivotal role in Canada's federal COVID-19 response, offering critical advice across multiple sectors including energy, technology, finance, and healthcare on a variety of high-profile communications challenges.

Her extensive experience encompasses managing global geopolitical crises, leading strategic campaigns, and advising on reputational risks, making her an invaluable asset in dynamic and challenging environments. Sharan has also worked in the energy sector in North America, contributing to significant projects such as the Energy East and Keystone XL pipelines.

As a media commentator and columnist, Sharan continues to cover important developments in domestic and global politics, particularly within politics and global affairs, further establishing her as a recognized voice in the field.

## **David McFadden**

David is the Chair of the Board of Directors of 407 International Inc., PCI Geomatics Inc., and Makwa Development Corporation. He completed an eight-year term as Chair of the Board of Toronto Hydro Inc. at the end of 2024.

David is a member of the MaRS Energy Board and a member of the Council for Clean and Reliable Energy. He served previously as the Chair of the Energy Transformation Network of Ontario and Chair of the Board of the Ontario Energy Association.

David was a partner at Gowling WLG for over 30 years where he acted for corporations, municipalities and utilities involved in the generation, distribution, transmission, marketing and financing of energy projects. He served on the Gowling WLG Executive Committee and Board of Trustees and was Chair of the firm's Energy and Infrastructure Industry Group and International Management Committee.

David serves as Chair of the Board of Directors of the Yonge Street Mission and as a board member of Theatre Collingwood. He served on the Board of Governors of York University from 2013 to 2020. David received an Honorary Doctorate from York University in 2012.

He previously served as Chair of the Toronto Region Board of Trade. As Chair, David launched the Board of Trade's focus on energy and infrastructure development and renewal in the Greater Toronto Area.

David was the Chair of the Board of the Ontario Centres of Excellence Inc. (2004-2010) and in that position led the creation of the Centre of Excellence for Energy which has supported energy innovation across Ontario.

David has also served as Chair of the Stakeholder's Alliance for Electricity Competition and Customer Choice, was a member of the Canada-US Electric System Working Group which investigated the massive blackout in August 2003, co-led an investigation team into the 2006 nationwide blackout in Jamaica, was a Member of the Ontario Ministry of Energy's Electricity Conservation and Supply Task Force (2003-2004) and served on the Ontario Distribution Sector Review Panel (2012).

David was named the Leader of the Year by the Ontario Energy Association in 2013.

# **Conor McKenna**

Conor McKenna is a Partner and Senior Managing Director at CRC-IB. As the original member of the Renewable energy Practice, Conor has personally advised on over 200 renewable energy transactions, totaling over \$45 Billion dollars, across utility scale, distributed generation, and residential assets during his 15-year career at CRC. Total generation for the assets Conor has advised on is over 35 GW.

Conor provides strategic and transaction advisory services including platform and project M&A, corporate capital raising, and structuring, negotiating and financing tax equity and debt investments. Conors renewable energy expertise has been honed working with the leading strategic, infrastructure and financial institutions. He has a strong relationship network and is adept at creating unique financing structures for energy companies, developers, power producers, and private equity/infrastructure funds.

Conor received his MBA from Columbia Business School and his BA from Providence College. He is also a CFA charterholder.

# **Roundtable Speakers**

#### Ian Mondrow

Ian Mondrow is a partner in Gowling WLGs Toronto office practicing in the area of energy regulation and policy as a member of the Energy Sector Group.

Ian has been working in energy for more than 30 years, much of that in the private practice of law, but including four years in a senior management and policy role as vice-president, Government & Regulatory Affairs, at a large integrated competitive energy services company where he engaged heavily in matters of market design and energy policy and legislative structure. Ian also served one year as special advisor to the chair of the Ontario Energy Board.

Ian represents electricity generators, transmitters and distributors, natural gas shippers, competitive energy services providers, and large electricity and natural gas consumers in various Canadian energy regulatory forums. Ian has also advised government agencies and non-government organizations on energy policy and energy sector design and legislation in various national and international jurisdictions.

Ian is a member of the Council for Clean & Reliable Energy, a federally-incorporated non-profit organization that was formed to provide a platform for open public dialogue and a solutions-oriented approach to challenges facing the energy sector.

## Hon. Rod Phillips

Rod Phillips is a business and public policy leader and the former Finance and Environment Minister of Ontario. Currently he is the Vice Chair of Canaccord Genuity Corporation, Chair of Toronto Global and a member of the Boards of Aecon Group Inc. (ARE:TO), KEWA Financial and Petal Health.

In 2018, he was elected to represent the riding of Ajax and served as the Minister of Finance, the Minister Long Term Care and the Minister of Environment, Conservation and Parks. Prior to his public service, Rod was the President and CEO of the Ontario Lottery and Gaming Corporation (OLG) and the health and productivity company Morneau-Shepell (Lifeworks). He served as the Chair of the Board of Postmedia Network Inc., Canadian Chair and Global Advisory Board member of Al unicorn Afiniti and served on the corporate boards of Data Communications Management, Top Aces, and the Interprovincial Lottery Corporation. Rod began his career as a management consultant with KPMG and Goodmans LLP and as Chief of Staff to the first Mayor of the amalgamated city of Toronto.

An active community volunteer, Rod served as the Chair of Civic Action and the TELUS Community Fund. He was the founding Chair of the Centre for Addiction and Mental Health's Transforming Lives Gala and a member of the Boards of the Toronto International Film Festival, the Canadian Psychiatric Research Foundation, the Global Business and Economic Roundtable on Addiction and Mental Health, the Council of the College of Physicians and Surgeons of Ontario, Bridgepoint Health, and the Toronto Community Foundation. He is a past President of the Canadian Club of Toronto.

Rod was selected as one of Canada's Top 40 Under 40 and as one of the "Best of the Best "on the 10th Anniversary of that award. In 2009, with investment partner the Clairvest Group, he was awarded the Canadian Venture Capital Association Deal of the Year in the Private Equity category. In 2010 he was appointed Honorary Lieutenant Colonel, 32nd Combat Engineers Regiment headquartered at Downsview Base, Toronto.

A graduate of the MBA program at the Lazaridis School of Business and Economics, Wilfrid Laurier University, Rod also holds an Honours BA in Political Science and English from Western University. He is a graduate of the Rotman School of Management Directors Education Program with Institute of Corporate Directors designation, ICD.D.

## **James Scongack**

James Scongack is the Chief Operating Officer and Executive Vice President at Bruce Power. In this role James is responsible for organizational transformation and a wide-range of operational and capital project services at the World's largest operating nuclear facility and Canada's largest private-sector electricity infrastructure project. He also has responsibility for procurement, supply chain, nuclear regulatory affairs, external affairs, environment, sustainability, asset dispatch, medical isotopes and business development.

During his over 20-years of service at Bruce Power, he's served in a number of diverse leadership roles at the company including the Vice-President of the Bruce B Generating Station where he was responsible for the safe, reliable operations and project integration at the facility consisting of four large-scale CANDU nuclear reactors. He's also served as the company's Vice-President of Environment & amp; Corporate Affairs and in leadership roles reporting to the President and CEO dating back to 2005.

James has provided leadership in a number of large-scale commercial transactions and labour agreements including the 2015 agreement with the Province of Ontario extending the life of the facility to 2064 through a multi-Billion investment program.

James serves as Chair of the Independent Electricity System Operator Strategic Advisory Committee, Chair of the Canadian Nuclear Isotope Council and Chair of the Pediatric Oncology Group of Ontario (POGO). He's previously served as a Director on LifeLabs, Canada's largest community laboratory services provider and the Brain Tumour Foundation of Canada.

James has been recognized by the Globe and Mail Report on Business 2022 Best Executive Awards and awarded the Platinum Jubilee Award in honour of Her Majesty Queen Elizabeth II's 70th Anniversary on the Throne for his work on COVID-19 Provincial vaccination efforts. He's also a recipient of Canada's Top 40 Under 40 by Caldwell/Bloomberg.

James has an Executive MBA from London's Ivey Business School and a Chartered Director through McMaster's DeGroote Business School. James holds a Master's Degree from the University of Guelph College of Management and Economics in Leadership and a BA (Hons) and has completed Master's-level Project Management certification through York University's Schulich Business School. He is also a graduate of the US-based Institute of Nuclear Power Operations Senior Plant Management Program and Bruce Power's Enhanced Operational Training Program.

## **Megan Telford**

Megan Telford is the Executive Vice President, Strategy and Energy Transition at Hydro One, responsible for Corporate, Customer and Regulatory Strategy, Planning, Key Accounts, Indigenous Relations, Partnerships, Sustainability, Growth, Hydro One Remotes, Ivy Charging Network and Aux Energy.

Ms. Telford's previous leadership roles at Hydro One also included responsibility for Health, Safety and Environment, Human Resources, Corporate Affairs and Customer Care teams. Before joining Hydro One in 2020, Ms. Telford held the position of Head of Human Resources at Toronto Dominion (TD) Insurance from 2019 to 2020 and had a number of increasingly senior roles at TD Bank since 2007. Prior to TD, Ms. Telford practiced labour and employment law at a national law firm and worked at the Permanent Court of Arbitration in The Hague.

Ms. Telford currently serves on the Board of Directors for Export Development Canada and the Electricity Distributors Association. Ms. Telford holds an Honours Bachelor of Arts in Industrial Relations from McMaster University, a Master of Industrial Relations and Juris Doctor from Queen's University and she was a law clerk for Justices Stone and Strayer at the Federal Court of Appeal. She holds her ICD.D from the Institute of Corporate Directors.

## **Brian Topp**

Brian Topp is the Chair of the Board of Directors at Toronto Hydro. He is also a partner at GT & Company. He is also a member of the Prime Minister's Council on Canada-U.S. Relations; a member of the City of Toronto's Mayor's Economic Action Team; a fellow at the Public Policy Forum; and Chair of the board of the Broadbent Institute.

Mr. Topp has served in government (chief of staff to former Alberta Premier Rachel Notley and deputy chief of staff to former Saskatchewan Premier Roy Romanow); in Toronto's film industry (co-chair of Film Ontario, director on the board of Pinewood Toronto Studios and executive director at ACTRA Toronto); and in financial services (senior vice-president at Credit Union Central of Canada).

He is a graduate of McGill University and was born in Montreal.

#### Laryssa Waler

Laryssa Waler, Founder & CEO of Henley Strategies, brings nearly two decades of leadership in strategic communications, public affairs, and media relations. Known for her tailored, results-driven approach, Laryssa designs bespoke strategies for every client – recognizing the unique goas and challenges of each organization and individual she supports. Laryssa has held senior roles at the highest levels of government, including serving as Executive Director of Communications to Ontario Premier Doug Ford. In the private sector, she has advised a wide range of clients – from Fortune 500 companies and high-growth startups to non-profits and advocacy organizations – helping them shape public narratives, engage policymakers, and build lasting influence. She is a frequent political commentator on Canadian TV and radio, where she offers insight into current affairs, public policy, and campaign strategy.

In 2022, Laryssa led media operations for the Canadian, Indigenous and international press during the historic visit of Pope Francis, coordinating coverage for more than 800 accredited journalists and serving as a spokesperson on matters related to Indigenous reconciliation.

A committed advocate for Ukraine, Laryssa continues to lend her voice and expertise to support the international response to Russia's war of aggression.

She holds a degree from the University of Toronto, and a graduate certificate in Public Relations from Humber College. She is fluent in English, Ukrainian and French.

#### **Saga Williams**

Saga Williams, LL.B. is the Principal and Owner of AS Williams Consulting, is an Advisor to the First Nations Major Projects Coalition on Critical Mineral Development and supports a number of exploration and mining companies in their Indigenous Relations outreach. She is a citizen and resident of Curve Lake First Nation. Through her maternal relations, she is also a member of the Namekosipiing Anishinabeg community of Lac Seul First Nation, located in the Treaty #3 area. After graduating with an Indigenous Studies (Hons.) degree from Trent University and a law degree from Osgoode Hall Law School, Saga was called to the Ontario Bar in 2000.

With over 20 years of experience, Saga has been involved in the successful implementation of a number of high-profile initiatives, including energy, mining, economic and policy development projects and land claims settlements.

Saga was an elected Councillor for her community and served a three-year term, holding three portfolios and chaired a number of community-based committees. Over her years working with First Nations governments, and holding a leadership position, Saga has gained an expertise in governance structures, policies and processes. Saga has also advised Cabinet Ministers and Indigenous leaders on Indigenous and Government Relations. Saga teaches as an Osgoode Hall Law School Adjunct Professor, introducing law students to issues of Indigenous rights, reconciliation and negotiation, was the Chair of a national, non-profit youth services board and currently sits as a Director on a number of publicly traded mining boards. As a SMR Review Board member, Saga advises the OPG Board on Indigenous engagement in the DNNP Small Modular Reactor development. In her work with the First Nations Major Projects Coalition as a Senior Advisor, Saga is leading the Critical Mineral development file, as well as supporting equity ownership in mining infrastructure, mines and the value chain supporting mineral development.

## **Glen Wright**

Glen Wright is the Chair of the Council for Clean and Reliable Energy, a federally incorporated non-profit volunteer organization that provides a platform for open dialogue and a solutions-oriented approach to the challenges of the energy sector. He is the former Chairman of Hydro One Inc. and Waterloo North Hydro.

Mr. Wright is currently serving as a director of the Kawartha Lakes Community Foundation, and a member of the Founder's Group of the Grove Theatre in Fenlon Falls, Kawartha Lakes.

Mr. Wright is the former Chairman of LeanCor Canada Inc. and LeanCor LLC, a global supply chain company which has been acquired by Uber Freight enterprise.

Mr. Wright has served as the Chair of the Ontario's Workplace Safety and Insurance Board and was a Member of the Commission for Environmental Cooperation, part of the North American Free Trade Agreement, where he served as the Chair of the Joint Public Advisory Committee.

Glen's private sector career has focused primarily on the insurance and pension fields. He has served on the Board of a wide range of corporations in the insurance, environmental, technology and manufacturing sectors and participated in a variety of charitable and not-for-profit Boards including the Canadian Broadcasting Corporation and Wilfrid Laurier University. Early on in his career he served as a Member of Waterloo City Council and Waterloo Regional Council and has acted as a senior advisor to several federal and provincial leaders.