

OCTOBER 16 TO 18, 2024

# CCRE Annual Energy Leaders Roundtable

Hockley Valley Resort, Orangeville, Ontario

## Keynote Speakers

### Jennifer McKelvie

Dr. Jennifer McKelvie was elected in 2018 as the Toronto City Councillor for Scarborough Rouge-Park. After being elected to her second term of office in 2022, Jennifer was appointed Deputy Mayor, and in this capacity, assumed the responsibilities of the Office of the Mayor during its vacancy from February to July of 2023.

Deputy Mayor McKelvie also serves as Chair of the Infrastructure and Environment Committee tasked with advancing Toronto's climate action, ravine and vision zero strategies. She also sits on the Board of the Green Municipal Fund for the Federation of Canadian Municipalities, supporting municipalities across Canada to adopt sustainable practices.

Prior to her election, Dr. McKelvie was a Professional Geoscientist and managed research partnerships at the Nuclear Waste Management Organization and the Canadian Institute for Advanced Research. Her peer-reviewed research has been cited more than 1200 times and was supported by numerous national and international awards, including the L'Oréal/UNESCO Women in Science Fellowship.

Locally, the Deputy Mayor has a long-standing record of community service advocating for greater investment in Scarborough, including as past president of the Scarborough Community Renewal Organization and Centennial Community & Recreation Association.



### Chris Benedetti

Chris Benedetti is Managing Partner with Sussex Strategy Group. With experience in both federal and provincial governments, Mr. Benedetti provides an in-depth insight and expertise into various policy development and political processes and brings to Sussex an extensive background in strategic communications, advisory services, and public affairs.

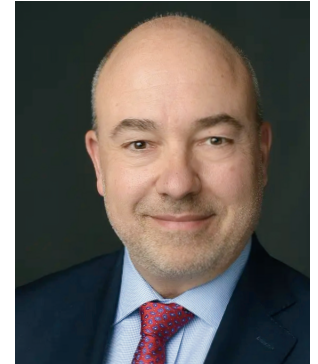
For over 25 years he has led client efforts related to energy and environment-related policy, regulatory, and planning matters. He has helped clients to better understand the policy and political imperatives that are the basis for decisions and has worked with governments at all levels to support results-based decision-making.

Mr. Benedetti has also led public affairs efforts on behalf of clients in areas such as health care and biotechnology, infrastructure and transportation, agriculture, international trade and investment, and government procurement. In addition to his sector expertise, Mr. Benedetti is an expert in public administration and political affairs. He has spoken at numerous conferences and has been published in several leading journals.

While managing the interests of several high-profile public and private sector clients, Mr. Benedetti served as a Board Director of the Association of Power Producers of Ontario, the Empire Club of Canada, and Outward Bound Canada. He is a member of the Advisory Board of Red Jar Capital. He also previously served as Chair of the Recycling Council of Ontario, Director of the Canadian Institute for Environmental Law and Policy, President of the Public Affairs Association of Canada, Board Director of the Toronto ZooShare Biogas Cooperative, and Senior Advisor to the Canada-Europe Roundtable for Business. He has also been a member of the Energy Policy Council of the C.D. Howe Institute.

Prior to joining Sussex, Mr. Benedetti was Vice President and Government Relations Practice Leader for a global public affairs and communications company. He has held several positions in the federal government with the Department of Foreign Affairs and International Trade and as a political advisor with the House of Commons and the Senate of Canada.

Mr. Benedetti holds a BA in law and a BA (High Hons.) in political science from Carleton University, and an MA in political science (International Relations) from McMaster University and the University of Bath, England. Active in his local community, Mr. Benedetti has served as President of Horizons Youth, a United Way agency and one of Toronto's largest youth shelters, and is a former Director of Common Ground Co-Operative, providing business training opportunities for individuals with developmental disabilities.



Thank you to our supporters



# Keynote Speakers



## Greg Lyle

Greg Lyle is the founder and President of Innovative Research Group Inc. (INNOVATIVE), a national public opinion research and consultation firm with offices in Toronto and Vancouver. INNOVATIVE is focused on connecting its clients with the audiences that are critical to achieving their goals.

As a former principal secretary to Manitoba premier Gary Filmon, Greg has built a career at the intersection of public opinion, communications, and public policy. With over 30 years of communications and opinion research experience, Greg and his team of twenty-five researchers use a full range of research tools to provide strategic counsel to public, private and

not-for-profit clients across a variety of sectors including financial services, transportation, resource industries, energy, and health care.

Greg has a strong background in energy. Since 2007, INNOVATIVE has run an annual national study on siting infrastructure that has tracked views on pipelines, shale gas, electricity transmission and various forms of generations. INNOVATIVE's custom clients include pipelines, petroleum producers, electricity generators, transmission companies, distributors, and regulators.

INNOVATIVE's polls have been highlighted in media across the country. In 2016, Greg received the Public Affairs Association of Canada Award of Distinction. Greg splits his time between Vancouver and Toronto with regular stops in Calgary and lives in Gibsons, BC.

# Roundtable Speakers

## Andrew Alley

Andrew Alley is the Managing Director, Head of Infrastructure for North America and Australasia. He leads the investment activities in Infrastructure in North America, Asia (ex-India) and Australia and has served in senior roles in Infrastructure in the Hong Kong, Sydney, London and Toronto offices.

Prior to joining CPP Investments in 2007, Andrew worked in the Energy Investment Banking group at RBC Capital Markets in Calgary, Alberta and in the Business Development group at Pengrowth Energy Trust.

Andrew holds a BA, Finance from Michigan State University, and an MBA from the University of Western Ontario. He is a CFA charter holder.

Andrew is on the boards of 407 ETR in Canada, Transurban Chesapeake in the United States, and the Cikopo-Palimanan (Cipali) toll road in Indonesia.

## Bob Aziz

Bob Aziz is OMERS Chief Operating Officer. In this role, Bob oversees the connectivity, relationships and resourcing required for the success of our global operations. Bob has additional responsibilities that involve leading and supporting the partnerships integral to our investing success.

Prior to this, for 10 years Bob was with Oxford Properties Group, the real estate arm of OMERS where he held the position of Executive Vice President and Chief Legal Counsel and was a member of the Oxford Senior Executive team.

Before joining Oxford, Bob was President of Great Gulf Homes and held senior roles at TD Bank Financial Group. Earlier in his career, Bob was a Partner at Torys LLP and Davies Ward Phillips Vineberg LLP. Bob currently sits on the Boards, and several committees, of Bruce Power (Board Chair), Brewers Retail (Lead Director), Woodbine Entertainment Group, Halton Health Care and the Oakville Hospital Foundation Board from 1992 to 2003. He is also a committed fundraiser on behalf of several charities, having served on the boards of the Hospital for Sick Children Foundation and the Lighthouse for Grieving Children (Board Chair). Bob received his Bachelor of Laws (Honours) from the University of Western Ontario. He and his family reside in Oakville, Ontario.

## Brian Bentz

Brian Bentz was appointed President and CEO of Alectra Inc. in 2017, following the completion of a multi-utility merger and acquisition strategy which he helped lead.

Alectra Inc., through its regulated utility Alectra Utilities Corporation provides electricity and other services to approximately 1.1 million homes and businesses in the Greater Toronto Region and Central Ontario. Alectra Inc. also provides innovative energy solutions to consumers through several unregulated subsidiaries including Alectra Energy Solutions and Services Inc.

Brian has assumed an active leadership role within the energy industry. He currently serves as Chair of the Board of Directors of Cordelio Power (a CPPIB company), Board Director of the Ontario

Energy Association (OEA), Board Director of Electricity Canada, and Board Director of California Mobility Center (CMC). He also Chairs the Board of Directors of Util-Assist and Holland Power Services, both wholly owned subsidiaries of Alectra Inc.

Brian was recently recognized as the 2024 Leader of the Year by the Ontario Energy Association, and in 2023, he received the Energy Innovation Leader of the Year Award at the WE3 Summit. In 2017, he was presented with the LDC 'Leader Award' from the MEARIE Group, and he was a co-winner of the OEA 'Leader of the Year' Award in 2016. In previous years, he received the 'Chair's Citation' from the EDA, the Electricity Human Resources Canada 'Leader of the Year' Award, the 'Game Changer' Award from the Canadian Solar Industries Association (CanSIA), as well as recognition as a 'Clean50' and 'Clean16' Champion for leadership in sustainability advancement.

Mr. Bentz is a Fellow Chartered Professional Accountant. He holds an MBA (McMaster University), an honorary Bachelor of Applied Arts degree (Georgian College), and a Certified Engineering Technologist designation (Electrical/Electronics).

## Fiona Blondin

Fiona Blondin is a senior business executive, a member of the Yellowknives Dene First Nation and the proud mother of three children.

Her career spans over 25 years in the public and private sectors leading and implementing policy strategy as well as business transformation specifically in the wealth creation of First Nation, Inuit and Metis communities with the private sector.

Fiona joined the executive team at Cormorant Utility Services in 2021 to develop and implement a long-term strategy to promote and ensure the inclusion of Indigenous communities in major resource and Power infrastructure development in Ontario. She currently serves as Senior Vice President, Corporate Development, and Indigenous Strategy.

In 2023, Fiona was appointed as a member of the board of directors at VIA High Frequency Rail (VIA HFR) and Ontario's Independent Electricity Systems Operator (IESO).

Lastly, she is a recipient of the Queen Elizabeth II's Diamond Jubilee Medal for her outstanding service and leadership.

## Nicolle Butcher

Nicolle Butcher is Ontario Power Generation's (OPG's) Chief Operations Officer. Nicolle is responsible for all of OPG's generating fleet with a capacity of over 15,600 MW consisting of 10 nuclear units, 66 hydro stations, two thermal stations, and a solar facility. She is also responsible for the engineering function, integrated fleet management, and the energy-related commercial business functions including energy trading, commercial contracting, and market affairs at OPG.

In addition, Nicolle is the Chair of the Board of both Eagle Creek Renewable Energy, OPG's US hydro subsidiary and Atura Power, OPG's subsidiary who owns and operates a fleet of combined cycle gas plants.

In her previous role as Senior Vice President, Renewable Generation and Power Marketing, Nicolle was accountable for the operation of hydroelectric and thermal generation in Ontario.

In her 22 years with OPG, Nicolle held a wide range of roles in OPG, including OPG's Corporate Business Development and Strategy team, focusing on implementing OPG's long-term strategic plan, including executing on \$5B of acquisitions, building an electrification strategy, and driving an innovation culture at OPG. She also worked with Canadian Nuclear Partners (now Laurentis Energy Partners), leading a corporate-wide business transformation and developing the Portlands Energy Centre in Toronto.

In 2021, Nicolle was named one of Canada's Top 100 Most Powerful Women and named Women of the Year by WIRE (Women in Renewable Energy) and APPRO (Association of Power Producers of Ontario).

She sits on the Board of Directors of WaterPower Canada and the MaRS-Advanced Energy Centre Advisory Board of Directors. Nicolle holds an MBA from McGill University, is a Chartered Business Valuator, and has earned an ICD.D designation from the Institute of Corporate Directors.

## Carla Carmichael

Carla is a retired nuclear energy leader with over 30 years of experience in financial, commercial and risk management, project planning and execution, as well as strategic planning.

Carla joined the Ontario energy industry in 2009 where she held various executive level roles at Ontario Power Generation and oversaw the Centre for Canadian Nuclear Sustainability. Prior to joining the energy sector, Carla held several senior positions in the wireless mobile industry and worked in public accounting.

Carla is currently a Director with the Ontario Energy Board. She is Chair of the Audit and Finance Committee for Ontario Tech University's Board of Governors and has sat on the CANDU Owners Group, Durham College Foundation and Durham Region Soccer Association Boards.

Carla is a recipient of the Women in Nuclear Harriet Brooks Award and the OPG President's Leadership Award. She is also a co-founder of DAWN (Driving the Advancement of Women in Nuclear).

Carla is a CPA (CA), with a BA (Hons), MBA and ICD.D.

Carla now resides in Trent Lakes, Ontario with her husband of +30 years after raising her family in Durham Region.

She is an advocate of clean energy technologies and their value to climate change solutions.

## Cam Carver

Cam Carver is the President of Workbench Energy. He is an entrepreneur and executive specializing in technology commercialization and electricity markets. His experience spans a range of industries including energy efficiency, power generation, energy storage and information technologies.

He joined Workbench Energy/NRG Peaks in 2018 and leads the corporate and business development of the company. Cam focuses

on building strong strategic partnerships and driving growth in new and existing markets.

Cam is the founding Chair of Energy Storage Ontario (now Energy Storage Canada), Canada's energy storage industry association. He was the CEO of energy storage company Temporal Power Ltd from 2010 to 2015. Cam holds a Master of Business Administration from the Richard Ivey School of Business at the University of Western Ontario.

## Charles Conrad

Charles Conrad is currently Senior Manager of Energy Origination and Development at TC Energy.

In over a dozen years at TC Energy, he has led the company's financial modeling supporting Bruce Power's negotiation of a 50-year PPA supporting a multi-billion life extension project at North America's largest nuclear plant, helped close eight utility scale solar farm purchases, worked on projects involving a wide variety of generation and storage technologies, and has been active in commercial, strategic and regulatory aspects of project development. Prior to joining TC Energy, Charles spent a dozen years (the latter six as part of ownership) in a mid-market sell-side advisory firm, leading or co-leading over 10 closings, participating in over 60 marketing engagements and over 120 business valuations.

Charles holds an MBA in Finance from the Schulich School of Business at York University, a BSc in Biology from the University of Waterloo, an LL.M (Masters of Law) in Energy and Infrastructure from Osgoode Hall Law School and is a Chartered Business Valuator.

## Pat Dalzell

Pat Dalzell is the Vice President, Corporate Affairs and Market Development at Bruce Power, a role primarily focused on the development and growth of the corporate identity through government and stakeholder engagement; corporate and community communications; and promoting areas of energy innovation and the use of nuclear isotopes in the fight against cancer. Previous to this, he held the roles of Executive Director, Corporate Affairs & Market Development and Director of Government and Stakeholder relations coordinating partnerships with all levels of government along with key member associations, economic development groups, the electricity system operator and labour representatives.

Pat started his career at Bruce Power in 2011 as a Senior Financial Trader where he worked on the Geographic Diversification Initiative to develop new trading strategies and optimize regional diversification. In 2015, he embarked on a new position with Bruce Power working alongside the Chief Investment Officer helping to oversee the investment and risk management of Bruce Power's defined benefit pension plan. Prior to working for Bruce Power, Pat worked as a hedge fund derivatives trader at Aquilon Power.

Pat holds a Bachelor of Commerce Degree in Finance from Concordia University and currently serves on the board of directors of the Canadian Nuclear Association and is the Chair of the Association of Power Producers of Ontario (APPPO). He is a charter holder of the Chartered Financial Analyst (CFA) program and completed the Enhanced Plant Operational Awareness (EPOA) technical training certification and the Leading the Business Program at the IVEY Academy at Western University.

## Eric Gould

Eric Gould is a founding member and partner of Modus Strategic Solutions, Inc. Eric utilizes his 35+ years of experience in the construction industry to provide strategic consulting advice to clients engaged in complex, multi-year power generation and industrial construction mega-projects. Eric consults with clients in the energy and industrial sectors to enhance their ability to prudently manage major capital improvement projects. His services are focused on project oversight, risk management, strategic planning, commercial disputes, and regulatory strategy for complex construction projects.

Over the course of his career, Eric has represented many of the largest utilities in the US and Canada, and his work has encompassed all phases of construction, from conceptual planning to project execution. He has been engaged in the planning, development, procurement, construction and/or rehabilitation of more than 23,000 MW of electric power in North America. His experience includes multi-year, complex refurbishment and new builds of nuclear and fossil power plants, decommissioning of commercial nuclear facilities and laboratories, alternative energy facilities, wind and solar generation and innovative co-generation facilities. Eric has also been engaged in complex, multi-party project disputes, dispute resolution and regulatory compliance, and has testified and prepared strategy for rate recovery of prudently managed construction projects.

Eric is a member of Nuclear Energy Institute's Construction Task Force and Advanced Reactor Forum, focused on lessons learned, project cost, schedule and risk improvements, and process

improvements for the next wave of nuclear projects and developing a North American Nuclear Road Map. Eric is also a contributor to the White House Nuclear Summit, Nuclear Project Management Working Group.

## David Hay

David Hay is the Managing Director of Delgatie Incorporated, a strategic advisory firm. He is the former Vice-Chair and Managing Director of CIBC World Markets Inc., a role he held until 2015. From 2004 until 2010, he was President and CEO of New Brunswick Power Corporation. Prior to that Mr. Hay held senior investment banking roles as Senior Vice President and Director responsible for mergers and acquisitions with Merrill Lynch Canada and Managing Director of European mergers and acquisitions with Merrill Lynch International based in London, England.

Mr. Hay spent the early part of his career as a practicing lawyer at Osler, Hoskin & Harcourt LLP and taught at both the University of Toronto and University of New Brunswick. Mr. Hay was a Law Clerk to the Chief Justice of the High Court of the Supreme Court of Ontario from 1981 until 1982.

Mr. Hay also sits on the boards of Hydro One, EPCOR Utilities Inc., and the Council for Clean and Reliable Energy. Prior directorships include Toronto Hydro-Electric System Limited, where he was Vice-Chair, and Associated Electric & Gas Insurance Services Limited (AEGIS). Mr. Hay also chaired the boards of both Beaverbrook Art Gallery and SHAD Canada.

Mr. Hay holds a Bachelor of Laws from Osgoode Hall Law School, York University and a Bachelor of Arts from the University of Toronto (Victoria College). He is a Fellow of the Ivey Energy and Policy Institute and holds his ICD.D.

## William (Bill) D. Harris

William D. Harris (Bill) serves as Managing Partner of The MITA Group offering consulting and advisory services in the areas of business growth, public affairs, federal sales acceleration, technology and national security practices to corporations in the United States. The company helps businesses in identifying and executing new market opportunities, such as new product developments, and acquisitions and alliances that result in business growth; identifying, assessing, and screening potential business partnership, alliance, and sales channels that accelerate business growth; and building early-stage businesses. It also helps its clients to advocate their issues before congress and the administration, as well as assists in the areas of federal government relations and lobbying, issue management and tracking, political branding, and international affairs; and helps in identifying, qualifying, and targeting sales opportunities in the federal market.

Mr. Harris is one of the most accomplished political strategists and operatives in the United States of America. Mr. Harris was instrumental in making the Southeastern United States a growth area for the Republican Party in the 1970s and 1980s, went on to orchestrate the winning Senatorial strategy in 1993-1994, and has been involved in every Republican presidential campaign since 1972. He recently served as the Chief Executive Officer of the 2004 Republican National Convention in New York City, arguably one of the most effective conventions in political history. Mr. Harris has also been the CEO of the 1992 and 2012 conventions and was the senior advisor for the 2016 Republican National Convention in Cleveland, Ohio. Mr. Harris has over 15 years of experience providing leading enterprises with political and policy advice and advocacy at the federal level.

## Scott Lee

Scott is the President and CEO of Makwa Development Corporation that looks to build meaningful capacity within the Saugeen Ojibway Nation (SON) Traditional Territory and foster positive relationships with strategic business partners to create real and meaningful opportunities for SON band members. Makwa Development brings access to labour resource of Indigenous people across Ontario and Canada, and has the capability to access skills, labour and expertise through established First Nation partnerships and labour/training programs throughout Canada.

Scott is the former Chief of the Nawash First Nation and has been a leading entrepreneur in his community for over 20 years with interests in construction and retail.

## Matt Jamieson

Matt Jamieson is a proud member of the Tuscarora Nation and resident of Six Nations of the Grand River, Canada's most populated First Nation.

As Chief Executive Officer, Matt leads SNGRDC investment strategy, operations, and asset management. SNGRDC has developed numerous partnerships with some of Canada's largest

and most respected private and publicly traded companies. Under his leadership, SNGRDC has built a \$100+ million portfolio and participated in the construction of \$3 billion of infrastructure assets. Since inception, SNGRDC has generated \$250 million of direct economic impact for Six Nations of the Grand River.

Matt holds a Post-Bachelor's in Management, an MBA from Athabasca University and is a graduate of the ICD-Rotman Directors Education Program. Matt also serves as an Executive-in-residence at the Rotman Business School and an Executive fellow at the Ivey Energy Policy & Management Centre.

## David McFadden

David is the Chair of the Board of Directors of Toronto Hydro Corporation, 407 International Inc., PCI Geomatics Inc., and Makwa Development Corporation.

David is a member of the MaRS Energy Board and a member of the Council for Clean and Reliable Energy. He served previously as the Chair of the Energy Transformation Network of Ontario and Chair of the Board of the Ontario Energy Association.

David was a partner at Gowling WLG for over 30 years where he acted for corporations, municipalities and utilities involved in the generation, distribution, transmission, marketing and financing of energy projects. He served on the Gowling WLG Executive Committee and Board of Trustees and was Chair of the firm's Energy and Infrastructure Industry Group and International Management Committee.

David serves as Chair of the Board of Directors of the Yonge Street Mission and as a board member of Theatre Collingwood. He served on the Board of Governors of York University from 2013 to 2020. David received an Honorary Doctorate from York University in 2012.

He previously served as Chair of the Toronto Region Board of Trade. As Chair, David launched the Board of Trade's focus on energy and infrastructure development and renewal in the Greater Toronto Area.

David was the Chair of the Board of the Ontario Centres of Excellence Inc. (2004-2010) and in that position led the creation of the Centre of Excellence for Energy which has supported energy innovation across Ontario.

David has also served as Chair of the Stakeholder's Alliance for Electricity Competition and Customer Choice, was a member of the Canada-US Electric System Working Group which investigated the massive blackout in August 2003, co-led an investigation team into the 2006 nationwide blackout in Jamaica, was a Member of the Ontario Ministry of Energy's Electricity Conservation and Supply Task Force (2003-2004) and served on the Ontario Distribution Sector Review Panel (2012).

David was named the Leader of the Year by the Ontario Energy Association in 2013.

## Rod Phillips

Rod Phillips is a business and public policy leader and lifelong community volunteer. He is the Vice Chair of Canaccord Genuity Corporation and a member of the Boards of Aecon Group Inc. (ARE.TO) and Petal Health, a Quebec based Health Care technology company.

In 2018, he was elected to represent the riding of Ajax and served as the Minister of Finance, the Minister Long Term Care and the Minister of Environment, Conservation and Parks. Prior to his public service, Rod was the President and CEO of the Ontario Lottery and Gaming Corporation (OLG) and the health and productivity company Morneau-Shepell (Lifeworks). He served as the Chair of the Board of Postmedia Network Inc., Canadian Chair and Global Advisory Board member of AI unicorn Afiniti and served on the corporate boards of Data Communications Management, Top Aces, and the Interprovincial Lottery Corporation. Rod began his career as a management consultant with KPMG and Goodmans LLP and as Chief of Staff to the first Mayor of the amalgamated city of Toronto.

An active community volunteer, Rod served as the Chair of Civic Action and the TELUS Community Fund. He was the founding Chair of the Centre for Addiction and Mental Health's Transforming Lives Gala and a member of the Boards of the Toronto International Film Festival, the Canadian Psychiatric Research Foundation, the Global Business and Economic Roundtable on Addiction and Mental Health, the Council of the College of Physicians and Surgeons of Ontario, Bridgepoint Health, and the Toronto Community Foundation. He is a past President of the Canadian Club of Toronto.

Rod was selected as one of Canada's Top 40 Under 40 and as one of the "Best of the Best" on the 10th Anniversary of that award. In 2009, with investment partner the Clairvest Group, he was awarded the Canadian Venture Capital Association Deal of the Year in the Private Equity category. In 2010 he was appointed Honorary Lieutenant Colonel, 32nd Combat Engineers Regiment headquartered at Downsview Base, Toronto.

# Roundtable Speakers

A graduate of the MBA program at the Lazaridis School of Business and Economics, Wilfrid Laurier University, Rod also holds an Honours BA in Political Science and English from Western University. He is a graduate of the Rotman School of Management Directors Education Program with Institute of Corporate Directors designation, ICD.D.

## Karen Taylor

Karen Taylor is an independent energy consultant to industry and investors, with deep experience in capital markets, regulatory policy, and infrastructure investing.

Karen currently serves as the Vice Chair of the Council for Clean & Reliable Energy, a non-profit organization that provides a platform for public dialogue and analysis on subjects related to energy policy and governance. She is also a Board Member of the Macaulay Centres for Children, where she serves on the finance and IT committees and is Chair of the strategic planning committee. Karen is an Executive Fellow with the Ivey Energy Policy and Management Centre.

Karen has over 25 years of relevant senior executive financial and energy experience. She was a top-ranked equity analyst for 16 years with TD Securities and BMO Capital Markets covering the pipeline, energy utility and power generation sectors. She also served as the Executive Advisor to the Chair of the Ontario Energy Board and was a Member of the Ontario Energy Board. In addition, she served as Special Advisor to the Chair of the Ontario Securities Commission.

Karen has a Bachelor of Commerce Degree, Major in Finance, with Distinction, from the University of Alberta, a Master of Business Administration, with Honours from the Richard Ivey School of Business, University of Western Ontario and is a Chartered Financial Analyst. She has also completed the ICD Rotman Directors Education Program and holds the ICD.D designation.

## Cara-Lynne Wade

Cara-Lynne is the Director of Energy Transition Planning and Energy Conservation at Enbridge Gas.

In this role, Cara-Lynne is leading the utility's long-term energy transition planning activities, including the implementation of natural gas integrated resource planning. Cara-Lynne also leads the strategy, design and implementation of Ontario's natural gas energy conservation programs.

Prior to this role, she managed Enbridge Gas's emissions reduction strategy, supporting Enbridge's goal to achieve net-zero emissions for its own operations by 2050. Cara-Lynne has also led Marketing, Market Research and Customer Analytics teams at Enbridge Gas.

Cara-Lynne is a graduate of the Honours Business Administration program at the Ivey School of Business, University of Western, and holds a Masters in Business Administration, with a focus on strategy and sustainability, from the Schulich School of Business at York University.

## Laryssa Waler

Laryssa is a problem solver and storyteller. She helps organizations tell their best story to their intended audience.

From 2018-2020 Laryssa was the Executive Director of Communications for the Premier of Ontario. Recently, Laryssa led the Canadian, Indigenous and international media for Pope Francis' visit to Canada that was focused on Indigenous reconciliation, serving as a lead spokesperson for the Visit.

Laryssa started her career in Ottawa, working in the Harper government at Health Canada and Industry Canada. She cut her teeth on several big files including auto industry restructuring, the digital economy, infrastructure programs, telecom and the Chemical Management Plan.

In addition to her extensive experience in government and politics, Laryssa has worked with the construction, cannabis, alcohol, gambling, non-profit, media, health and energy sectors.

Laryssa is a passionate defender of Ukraine and has used her expertise to support the international response to the most recent Russian invasion. She holds a degree from the University of Toronto, and a graduate certificate in Public Relations from Humber College. She is fluent in English, Ukrainian and French.

## Chief Emerita Emily Whetung

Chief Emerita Emily Whetung grew up in Curve Lake First Nation and left long enough to pursue a higher education at Trent University and Osgoode Hall Law School. She married a Mohawk from Wahta and convinced him to build a life on the Chemong side of Curve Lake. She practiced Real Estate Law in Peterborough for a decade while she started to work on the next generation of Whetungs, raising two lovely little boys.

Serving as Chief of Curve Lake from 2019-2022, Chief Emily is passionate about the rights of First Nations people, ensuring her community has every opportunity to thrive, protecting the environment for all future generations, protection of Treaty Rights, finding ways to ensure economic advancements occur in sustainable manners, and building healthy relationships between First Nations and Canadians.

Chief Emily is the Director of Indigenous Partnerships, Business Development at Ontario Power Generation and is a member of the Board of Governors at Ontario Tech U. She formerly sat on the Anishinabek Nation Leadership Council and was a member of the Canadian Electricity Advisory Council. She has served as a part of the Electrification and Energy Transition Panel in Ontario, as the vice-chair to the Indigenous Advisory Council for Small Modular (Nuclear) Reactor Action Plan and was the representative plaintiff in a class action lawsuit fighting for clean drinking water for First Nations in Canada which reached an \$8 billion settlement in 2022. She continues to use her expertise and knowledge to ensure that that voices of Indigenous people are heard and respected.

## Saga Williams

Saga Williams, LL.B. is the principal and owner of AS Williams Consulting, is an Advisor to the First Nations Major Projects Coalition on Critical Mineral Development and supports a number of exploration and mining companies in their Indigenous Relations outreach. She is a band member and resident of Curve Lake First Nation. Through her maternal relations, she is also a member of the Namekosing Anishinabeg community of Lac Seul First Nation, located in the Treaty #3 area. After graduating with an Indigenous Studies (Hons.) degree from Trent University and a law degree from Osgoode Hall Law School, Saga was called to the Ontario Bar in 2000.

With over 20 years of experience, Saga has been involved in the successful implementation of a number of high-profile initiatives, including energy, mining, economic and policy development projects and land claims settlements.

Saga was an elected Councillor for her community and served a three-year term, holding three portfolios and chaired a number of community-based committees. Over her years working with First Nations governments, and holding a leadership position, Saga has gained an expertise in governance structures, policies and processes. Saga has also advised Cabinet Ministers and Indigenous leaders on Indigenous and Government Relations. Saga teaches as an Osgoode Hall Law School Adjunct Professor, introducing law students to issues of Indigenous rights, reconciliation and negotiation, was the Chair of a national, non-profit youth services board and currently sits as a Director on a number of publicly traded mining boards. Saga is currently working with the First Nations Major Projects Coalition as a Senior Advisor, leading the Critical Mineral development file, as well as supporting equity ownership in mining infrastructure, mines and the value chain supporting mineral development.

## Glen Wright

Glen Wright is the Chair of the Council for Clean and Reliable Energy, a federally incorporated non-profit volunteer organization that provides a platform for open dialogue and a solutions-oriented approach to the challenges of the energy sector. He is the former Chairman of Hydro One Inc. and Waterloo North Hydro.

Mr. Wright is currently serving as a director of the Kawartha Lakes Community Foundation, and a member of the Founder's Group of the Grove Theatre in Fenlon Falls, Kawartha Lakes.

Mr. Wright is the former Chairman of LeanCor Canada Inc. and LeanCor LLC, a global supply chain company which has been acquired by Uber Freight enterprise.

Mr. Wright has served as the Chair of the Ontario's Workplace Safety and Insurance Board and was a Member of the Commission

for Environmental Cooperation, part of the North American Free Trade Agreement, where he served as the Chair of the Joint Public Advisory Committee.

Glen's private sector career has focused primarily on the insurance and pension fields. He has served on the Board of a wide range of corporations in the insurance, environmental, technology and manufacturing sectors and participated in a variety of charitable and not-for-profit Boards including the Canadian Broadcasting Corporation and Wilfrid Laurier University. Early on in his career he served as a Member of Waterloo City Council and Waterloo Regional Council and has acted as a senior advisor to several federal and provincial leaders.

## Terry Young

Terry is a highly regarded energy spokesperson and thought leader, with over 30 years of experience in Ontario's electricity sector. With his extensive knowledge and expertise, Terry has made significant contributions to shaping Ontario's energy landscape. He serves as a Senior Counsel with Sussex Strategy Group, a government relations, strategic communications, and digital advocacy firm.

He had a distinguished career at the Independent Electricity System Operator (IESO), where he held various roles. Most notably, Terry served as the Interim President and CEO until his retirement in June 2021. Terry steered the organization through the challenges posed by the pandemic, ensuring a resilient response. He also played a pivotal role in charting a strategic course for the competitive acquisition of resources to meet the evolving energy requirements.

Terry's position with the IESO included Vice President, Policy, Engagement and Innovation, responsible for stakeholder and community engagement, government relations, communications, and the development and delivery of province-wide electricity conservation programs. Terry also held the responsibility for Indigenous Relations and was instrumental in bringing conservation programs to Indigenous communities across the province.

Terry is currently the Chair of the Board for GrandBridge Energy, the local distribution company serving the City of Brantford, the City of Cambridge, the Township of North Dumfries and the County of Brant. Terry serves on the Advisory Board of the Ivey Energy Policy and Management Centre representing Bruce Power Net Zero.

Terry is a member of the Mohawks of the Bay of Quinte and is a strong advocate for Canadians living with kidney disease.

## Nizar Yousif

As Vice President of Global Development for Onshore Renewables at Northland Power, Nizar is responsible for overseeing strategy for Northland's global development team and leading the build-out of a robust and diverse pipeline of wind, solar and storage projects in key markets for the Onshore business unit.

Nizar has over 15 years of renewable energy experience. Before joining Northland in 2018, Nizar was the Senior Director of Business Development for Brookfield Renewables where he spent more than 10 years and was responsible for risk management, PPA origination, acquisitions, and project development. He was also a board member for the National Offshore Wind Research & Development Consortium, an independent, not-for-profit organization dedicated to overseeing industry research and development of offshore wind.

Nizar holds a Bachelor of Commerce, Finance from Carleton University in Ottawa, Ontario.

## Kris Zadlo

Kris Zadlo is the President and Chief Technical Officer of Grid United. With more than 30 years of electric power industry experience, Kris is one of the co-founders of Grid United responsible for identifying new development opportunities while overseeing its technical initiatives.

Previously, Kris was a Senior Vice President at Invenery, responsible for commercial analytics, government and regulatory affairs, strategy, transmission analysis and the establishment of the company's energy storage program. Kris also served as Vice President of Transmission for Calpine Corporation and held various management positions during his ten years at Commonwealth Edison Company of Chicago. During his career, he has been responsible for interconnecting over 15,000 MW of utility scale energy projects.

Kris has a bachelor's degree in electrical engineering from Rose-Hulman Institute of Technology and a master's degree in electrical engineering from Purdue University. In addition, Kris is a registered Professional Engineer in the State of Illinois.