

# CCRE ANNUAL ENERGY LEADERS ROUNDTABLE 2015

## Benefits of Engagement

Hockley Valley Resort | Orangeville, Ontario | APRIL 23, 2015



# Presentation Overview

- First Nations and Métis in Ontario
- How Engagement should work
- Case Studies



# Context For Engagement

## CONSTITUTIONAL

Aboriginal and  
treaty rights under  
section 35 of the  
Constitution Act,  
1982

## TREATIES

46 different  
treaties and  
agreements in  
Ontario are legally  
binding  
agreements  
with First Nations  
and Métis

## STRONGER RELATIONSHIPS

Work with First  
Nations to improve  
socio-economic  
circumstances on  
and off reserve

# First Nations In Ontario

## Quick Facts

133

First Nations  
in Ontario

26

Fly-in remote  
Communities in  
Ontario's remote  
north

*(reliant on winter road  
and diesel power generation).*

4

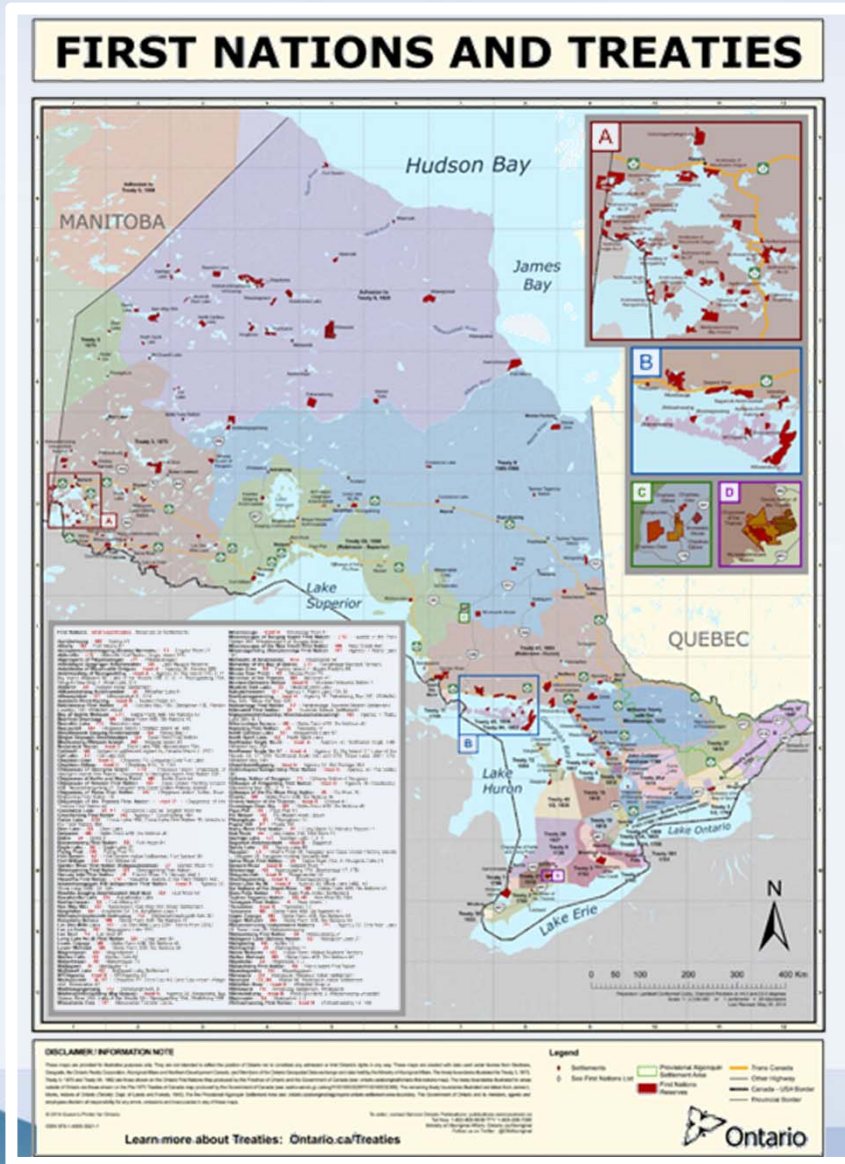
Main groups of Indigenous Nations in Ontario:  
Anishinaabe, Delaware, Ojibway & Haudenosaunee

12

Anishinaabe (Ojibway, Algonquin, Chippewa, Mississauga)  
Haudenosaunee (Mohawk, Oneida, Seneca, Onondaga, Cayuga, Tuscarora)  
Lene Lenape (Delaware)  
Ojibway



# Treaties In Ontario



Ontario is covered by **46** treaties and other agreements such as land purchases by the Crown.

# Métis In Ontario

## Quick Facts

**73,605**

Métis citizens  
in Ontario

**29**

Métis Nation of Ontario  
Community Councils

**34%**

Aboriginal population  
in Canada is Métis

**30%**

Aboriginal population  
in Ontario is Métis

Unique history,  
culture &  
language



Ontario



# First Nation and Métis Expectations

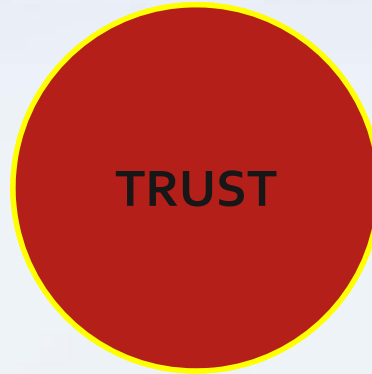
- Recognition of Aboriginal & Treaty Rights
- Consultation and Pre-Engagement
- Shared decision-making
- Environmental stewardship
- Compensation  
(Resource Benefits Sharing)
- Impact Benefit Agreements
- Business Opportunities
- Capacity Support



# Key Considerations For Engagement



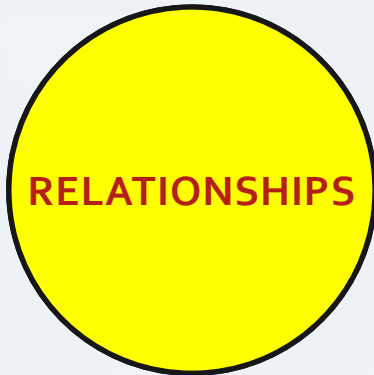
**RESPECT**



**TRUST**



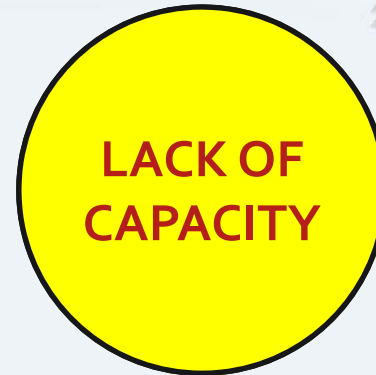
**CULTURE**



**RELATIONSHIPS**



**ENVIRONMENT**



**LACK OF  
CAPACITY**



# Engagement Principles



Listen and address concerns



Work in partnership with communities, province, federal government, various First Nations, Métis communities, Tribal Councils, PTOs, etc.



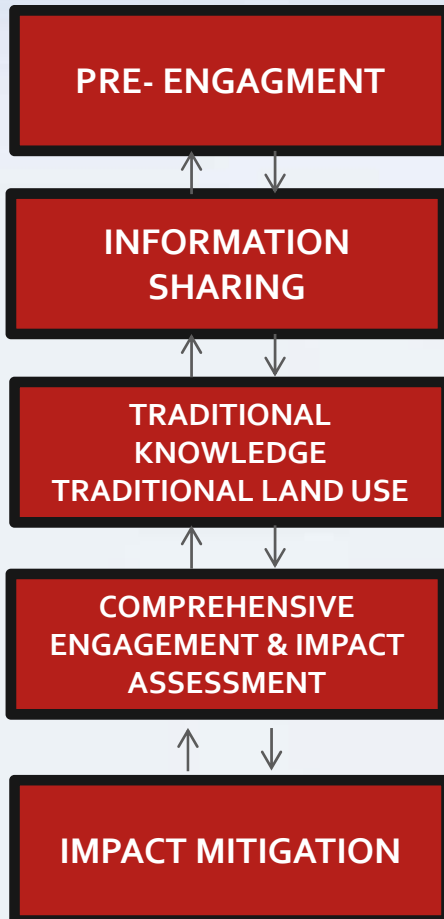
Seek to meet and exceed legal obligations



Identify and mitigate adverse effects



# Example of an Aboriginal Engagement Process



Keep community and community leaders informed through early notification and a **Pre-Engagement process**.

Keep communities informed of all project milestones. Provide project background information and community presentations. Initial capacity may be provided through **capacity support agreements**.

Working with First Nations and Métis communities to study impacts on traditional territory as well as current and historical land use.

Agreements to implement and support communications protocols, information sharing, community engagement processes (community meetings, leadership meetings, working groups, impacts analysis, project benefit and economic opportunities analysis, environmental assessments, etc.

When project-related impacts are identified, or accommodation is required, mitigation measures and compensation may be identified through **Project Agreements or Impact Benefit Agreements (IBAs)**.



# Case Study #1

## Samsung, Pattern Energy & Six Nations Wind Energy Project

A partnership between Samsung, Pattern Energy and Six Nations led to the completion of a 149 MW wind energy project in Ontario in December 2014

### OUTCOMES

- Project viewed as having a positive impact on the community
- Samsung and Pattern Energy's approach to developing an equity partnership with Six Nations "set the bar" for how Six Nations would like to work with businesses in the future
- Positive forward-looking projections



Source: [brantfordexpositor.ca](http://brantfordexpositor.ca)

# Case Study #2

## Lower Mattagami River Hydroelectric Project

A partnership between Ontario Power Generation  
and Moose Cree First Nation 2011 - 2015

### OUTCOMES

- OPG reports strong 2014 financial performance results (March, 2015)
- “This achievement is the result of OPG's project management practices...up-front planning, collaborating with partners and stakeholders to address issues, and careful execution and monitoring of results.” - *OPG President and CEO Tom Mitchell*
- “It changed the economic landscape ...is environmentally sustainable and has created many economic opportunities, including hundreds of jobs for our citizens [and] Ontarians.”  
- *Chief Norm Hardisty Jr*



# Conclusion

A proactive Aboriginal engagement and benefit strategy may lead to:

- Improved relationships with Aboriginal partners
- Reduced legal and project risk
- Reduced costs associated with legal challenges and delays
- Community and leadership support and acceptance
- Social license to operate
- Improved public relations and media coverage

